

# LEWIS CENTER FOR EDUCATIONAL RESEARCH

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## Agenda for Regular Meeting of the Lewis Center for Educational Research Board March 18, 2019 - Public Meeting – 4:00 p.m.

Meeting at Norton Science and Language Academy  
503 E. Central Ave., San Bernardino, CA 92408, K5

Additional Location: 17500 Mana Rd., Apple Valley, CA, Gym Conference Room

1. **CALL TO ORDER AND PLEDGE OF ALLEGIENCE:** Duberly Beck
2. **ROLL CALL:** Duberly Beck
3. **PUBLIC COMMENTS:** Members of the general public may address the Board during Public Comments or as items appearing on the agenda are considered. A time limit of three (3) minutes shall be observed. Those wishing to speak are invited to fill out a Request to Speak Card and give it to the Secretary.
4. **SPECIAL PRESENTATIONS:**
  - .01 University of New Mexico Math Grant Presentation – Jennifer Kong and Fausto B. – Pg 2
  - .02 NSLA WASC Presentation – Heather Juarez and Fausto Barragan – Pg 3
5. **CONSENT AGENDA:**
  - .01 Approve Minutes of February 11, 2019 Regular Meeting – Pg 4-6
  - .02 Approve Minutes of February 25, 2019 Special Meeting – Pg 7
  - .03 Approve AAE 2020-2021 School Calendar – Pg 8-9
  - .04 Approve AAE Senior Class of 2019 Trip to Italy and Greece March 25 – April 3, 2019
6. **DISCUSSION/ACTION ITEMS:**
  - .01 Lewis Center Foundation Update – Marcia Vargas
  - .02 Discuss Special Meeting to Interview Financial Advisors – Lisa Lamb
  - .03 Discuss AAE and NSLA 2<sup>nd</sup> Interim Reports – David Gruber – Pg 10-22
  - .04 Discuss Updated AAE and NSLA School Safety Plans – Valli Andreasen/Fausto Barragan - Pg 23
  - .05 Approve Nominating Committee Recommendation – Duberly Beck – Pg 24-27
  - .06 Discuss San Manuel Band of Mission Indians MOU – Lisa Lamb – Pg 28-30
7. **INFORMATION INCLUDED IN PACKET:** *(Board members may ask questions on items for clarification.)*
  - .01 Staff Report – Lisa Lamb – Pg 31-34
  - .02 LCER Financial Reports
    - Checks Over \$10K – Pg 35
    - Budget Comparisons – Pg 36-37
  - .03 Lewis Center Foundation Financial Report
    - January 2019 – Pg 38
  - .04 LCER Board Attendance Log – Pg 39
  - .05 LCER Board Give and Get – Pg 40
8. **BOARD/STAFF COMMENTS:**
  - .01 Ask a question for clarification
  - .02 Make a brief announcement or report on his or her own activities
  - .03 Future agenda items
9. **ADJOURNMENT:** Duberly Beck

Pursuant to the provisions of the Americans with Disabilities Act, any person requiring special accommodations to participate in this meeting is asked to advise the agency at least 48 hours before the meeting by calling (760) 946-5414 x201. Any written materials relating to agenda items to be discussed in open session are available for public inspection prior to the meeting at 17500 Mana Rd., Apple Valley, CA.

**Lewis Center for Educational Research  
Board Packet Agenda Items**

Date of meeting: March 18, 2019

Title: **University of New Mexico Math Grant**

Presentation:   X      Consent:           Action:           Discussion:           Information:       

Background:

**Title: Growth in Math, Language and Cognition in Children with Math Difficulties who are English Language Learners: Bridging the Achievement Gap.**

**This research grant, funded by the National Science Foundation, focuses on developing valid ways of measuring successful growth in math and cognition in children who are English language learners.**

Fiscal Implications (if any): **None**

Impact on Mission, Vision or Goals (if any):

This work will identify where difficulties in learning occur and develop effective interventions.

Recommendation: **None**

Submitted by: Fausto Barragán Jr., Principal

**Lewis Center for Educational Research  
Board Agenda Item Cover Sheet**

Date of meeting: 3/18/19

Title: NSLA WASC Presentation

Presentation:  Consent:  Action:  Discussion:   
Information:

Background:  
Presentation of the NSLA WASC Action Plan  
Update of NSLA WASC visit April 7-10, 2019

Fiscal Implications (if any):  
Will define our NSLA LCAP and where money is spent for 2019-20 and subsequent years

Impact on Mission, Vision or Goals (if any):  
Report and plan support already identified Mission, Vision, and Student Learner Outcomes

Recommendation:

Submitted by: Heather Juarez, Coordinator of Assessments & Programs Evaluation

**Regular Meeting of the  
Lewis Center for Educational Research Board of Directors**

**Minutes  
February 11, 2019**

**1.0 Call to Order**

Chairman Duberly Beck called the meeting to order at 4:02 p.m.

**2.0 Roll Call**

LCER Board Members Duberly Beck, Pat Caldwell, Jim Morris, Omari Onyango, Sharon Page, Marcia Vargas and Rick Wolf were present.

LCER Board Member David Rib was absent.

Staff members Valli Andreasen, Fausto Barragan, Ryan Dorcey, Teresa Dowd, David Gruber, Lisa Lamb, and Stacy Newman were also present.

**3.0 Public Comments: None**

**4.0 Closed Session: The LCER Board of Directors convened into closed session at 4:04 p.m. to discuss: Conference with Legal Counsel Existing Litigation pursuant to Government Code section 54956.9(d)(1), (d)(2) James Foley vs. The High Desert “Partnership in Academic Excellence” Foundation, Inc. DBA Lewis Center for Education Research. The LCER Board of Directors reconvened into open session at 4:53 p.m. Duberly Beck, Chairman of the Board, reported that the LCER Board of Directors unanimously took action to move forward.**

**5.0 Special Presentations:**

- .01** Mark Skousen from HighMark presented on the NSLA new campus project. The proposal includes all costs and their model is 20% or less of revenue and includes conservative projections. LCER will have soft costs built into the regular budget that will not be financed, i.e. furniture, etc. The time schedule is 18 mo. to deliver the Head Start pre-school and the new school building by summer of 2021. The timing starts when the agreement is executed. The County is meeting to approve the agreement tomorrow and the City is meeting next week. The agreement includes dismissal of the lawsuit.
- .02** Michael Klein from Nigro & Nigro reviewed highlights and findings from the June 30, 2018 audit. The firm provides an unqualified opinion, which means they are able to obtain enough substantiating information to ensure the report is accurate. He reported the LCER is in a strong liquid position and allocations are tracked by program type. David is working on a checklist with staff that should be completed by April. He will also reach out to the County regarding isolating our PERS liability. The Board will receive a revision of the audit once completed.
- .03** Dr. Steve Levin from JPL, Lisa and Ryan presented a GAVRT overview, including the history of the radio telescopes being used, current missions and the many new partnerships that have been formed. There is also a potential of the Goldstone Visitors Center to be onsite at AVCI (formerly Thunderbird Campus).
- .04** Lisa, Ryan and Fausto updated the Board that NSLA is hosting 4 students and 2 teachers from Chile May 5-19, and 4 NSLA students will be going to Chile in October with Fausto

and Marco Lara, the Space Science teacher. There will be a rigorous application process to select the students. We are in the beginning stages of planning for this exchange.

## **6.0 Consent Agenda**

- .01** Approve Minutes of December 10, 2018 Regular Meeting
- .02** Approve Minutes of January 24, 2019 Special Meeting
- .03** Approve AAE HOSA Field Trip to Sacramento March 27-31, 2019
- .04** Approve NSLA Destination Imagination Field Trip to Clovis, CA April 5-7, 2019
- .05** Approve NSLA Destination Imagination Field Trip to Kansas City, MO May 21-26, 2019

On a motion by Duberly Beck, seconded by Marcia Vargas, vote 7-0, the LCER Board of Directors approved Consent Agenda Items 6.02 – 6.05.

Consent Agenda Item 6.01 was pulled to amend the December 10, 2018 minutes to “Lisa Lamb reported”, rather than “Marcia Vargas Reported”, on item 6.01. On a motion by Marcia Vargas, seconded by Pat Caldwell, vote 7-0, Consent Agenda Item 6.01 was approved as amended.

## **7.0 Discussion/Action Items:**

**.01 Lewis Center Foundation Update** – Marcia Vargas reported that the Lewis Center Foundation has been very busy and two new members are joining the Foundation Board: Umang Patel from the High Desert and Espy Mayoral from the Inland Empire. LCER Board members are encouraged to join as well. LCER Board members were asked to find sponsors for the 2019 Annual Gala and/or donate items for the silent auction. Invitations will be electronic, and we will have some hard copies for each school site as well.

Marcia also reported that the Lewis Center Foundation has a potential opportunity to partner with the Victor Valley Chamber on their golf tournament this fall. There is a potential for each organization to raise \$25K. The Board was asked to be thinking about potential sponsors for this high profile event.

- .02 April 8, 2019 Meeting** – The LCER Board discussed starting the April 8, 2019 meeting earlier since we will be having the Conflict of Interest and Brown Act training. Due to schedules, the meeting will begin at the regular time of 4:00 p.m.
- .03 NSLA Campus Expansion Update** – The lease agreement and final settlement draft was discussed. The agreement does not allow the use of portables on the property which has resulted in an increased cost. Greg Forrest, YM&C counsel, was thanked for his diligence in bringing this to fruition.
- .04 Approve AAE Low Performing Students Block Grant Plan** – Through this plan, AAE is adopting a new math curriculum for elementary and the funding will support the curriculum. On a motion by Sharon Page, seconded by Marcia Vargas, vote 7-0, the LCER Board of Directors approved the AAE Low Performing Students Block Grant Plan.
- .05 Approve Updated LCER Strategic Plan** – Lisa Lamb reported that the Exec Team met and developed strategies and objectives for the goals in the plan. On a motion Marcia Vargas, seconded by Omari Onyango, vote 7-0, the LCER Board of Directors approved the updated LCER Strategic Plan.

## **8.0 Information Included in Packet:**

### **01. Staff Reports**

- President/CEO – Lisa Lamb – Lisa reported that the Exec Team would like to consolidate reports into one based on goals. We will do a trial run of this in the next Board packet.

- Human Resources Director – Stacy Newman
  - Finance Director – David Gruber
  - AAE Principal – Valli Andreasen – Duberly asked about the suspension rates at AAE. Schools have been having an epidemic with vaping. A proactive plan is being developed to combat this issue. Students and parents are being educated at both schools.
  - NSLA Principal – Fausto Barragan
- 02.** LCER Financial Reports
- Checks Over \$10K
  - Budget Comparisons
- 03.** Lewis Center Foundation Financial Report
- September 2018
- 04.** LCER Board Attendance Log
- 05.** LCER Board Give and Get

**9.0** **Board/Staff Comments**

**.01 Ask a question for clarification** – None

**.02 Make a brief announcement** – Lisa Lamb commended Stacy Newman, as Charter Safe, our insurance carrier, has identified our GA department as a model for charter schools across the state.

**.03 Make a brief report on his or her own activities** – Marcia Vargas attended an event and learned legislation is being drafted to fund more bilingual faculty as well as an award for bilingual schools similar to the Blue Ribbon School award.

**.04 Future agenda Items** – A parent from NSLA is interested in the open position on the LCER Board, as well as Dr. Levin. The nominating committee will meet to review these candidates and bring a recommendation back to the Board.

**10.0** **Adjournment**

Chairman Duberly Beck adjourned the meeting at 8:25 p.m.

**Lewis Center for Educational Research Board of Directors  
Special Minutes February 25, 2019**

1. **CALL TO ORDER:** Chairman Duberly Beck called the meeting to order at 4:04 p.m.
2. **ROLL CALL:** LCER Board Members Duberly Beck, Pat Caldwell, Omari Onyango, Sharon Page, Marcia Vargas and Rick Wolf were in attendance.

LCER Board Members Jim Morris and David Rib and were absent.

Staff members Valli Andreasen, Fausto Barragan, Tony Castro, Ryan Dorcey, Teresa Dowd, David Gruber, Lisa Lamb and Stacy Newman were also in attendance.

3. **PUBLIC COMMENTS:** None

4. **CLOSED SESSION:**

The LCER Board of Directors convened into closed session at 4:05 p.m. to discuss Pupil Personnel Administrative Hearing Panel Recommendation on AAE Expulsion Case #020119. No representation was in attendance.

The LCER Board of Directors reconvened into open session at 4:30 p.m. Duberly Beck, Chairman of the Board, reported that the LCER Board of Directors unanimously accepted the Administrative Hearing Panel Recommendation on AAE Expulsion Case #020119 to expel for the remainder of the 2<sup>nd</sup> semester of the 2018-2019 school year.

5. **DISCUSSION/ACTION ITEMS:**

1. On a motion by Sharon Page, seconded by Marcia Vargas, vote 6-0, the LCER Board of Directors approved the Final Settlement Agreement of Litigation in *County of San Bernardino v. High Desert Partnership in Academic Excellence Foundation, Inc., San Bernardino Superior Court, Fontana District, Case No. UDFS 1800988*. HighMark will be the developer but is not required to be the financier, so we will now be looking for financing. We hope to bring something to the Board by the April meeting.

6. **ADJOURNMENT:** Chairman Duberly Beck adjourned the meeting at 4:53 p.m.

**Lewis Center for Educational Research  
Board Packet Agenda Items**

Date of meeting: March 18, 2019

Title: 2020-21 AAE School Calendar

Presentation: \_\_\_\_\_ Consent: \_\_\_\_\_ Action: X Discussion: \_\_\_\_\_ Information: \_\_\_\_\_

**Background:**

Pursuant to state rules, an LEA shall provide for the adoption by its local board of a school calendar that meets the requirements of minimum student contact days. The AAE school calendar is typically adopted two years in advance.

Fiscal Implications (if any): None

Impact on Mission, Vision or Goals (if any): None

Recommendation: Approval of the 2020-21 AAE School Calendar

Submitted by: Valli Andreasen, Principal, Academy for Academic Excellence



# ACADEMY FOR ACADEMIC EXCELLENCE 2020-2021 SCHOOL YEAR

## AAE STUDENT CALENDAR

180 School Days

### Grading Periods

August 3-October 2 1st quarter  
 August 3-December 17 1st semester  
 January 11-March 19 3rd quarter  
 January 11-June 10 2nd semester

### Ceremonies

Kindergarten Recognition June 8  
 5th Grade Recognition June 9  
 8th Grade Recognition June 10  
 HS Graduation (tentative) June 11

No School  
  Holiday  
  Teacher In-Service, No Sch  
  Early Release  
  Min Days  
  Elem Min Days

Gr 6-12 ~ 1st Semester Finals, December 16-17

2nd Semester Finals, June 9-10

Elementary Parent Conference October 26 - 29

### July-20

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
|    |    | 1  | 2  | 3  |
| 6  | 7  | 8  | 9  | 10 |
| 13 | 14 | 15 | 16 | 17 |
| 20 | 21 | 22 | 23 | 24 |
| 27 | 28 | 29 | 30 | 31 |

School Days (0)

### August-20

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
| 3  | 4  | 5  | 6  | 7  |
| 10 | 11 | 12 | 13 | 14 |
| 17 | 18 | 19 | 20 | 21 |
| 24 | 25 | 26 | 27 | 28 |
| 31 |    |    |    |    |

School Days (21)

### September-20

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
|    | 1  | 2  | 3  | 4  |
| 7  | 8  | 9  | 10 | 11 |
| 14 | 15 | 16 | 17 | 18 |
| 21 | 22 | 23 | 24 | 25 |
| 28 | 29 | 30 |    |    |

School Days (21)

### October-20

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
|    |    |    | 1  | 2  |
| 5  | 6  | 7  | 8  | 9  |
| 12 | 13 | 14 | 15 | 16 |
| 19 | 20 | 21 | 22 | 23 |
| 28 | 29 | 30 |    |    |

School Days (12)

### November-20

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
| 2  | 3  | 4  | 5  | 6  |
| 9  | 10 | 11 | 12 | 13 |
| 16 | 17 | 18 | 19 | 20 |
| 23 | 24 | 25 | 26 | 27 |
| 30 |    |    |    |    |

School Days (17)

### December-20

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
|    | 1  | 2  | 3  | 4  |
| 7  | 8  | 9  | 10 | 11 |
| 14 | 15 | 16 | 17 | 18 |
| 21 | 22 | 23 | 24 | 25 |
| 28 | 29 | 30 | 31 |    |

School Days (13)

**84 Day Semester**

### January-21

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
|    |    |    |    | 1  |
| 4  | 5  | 6  | 7  | 8  |
| 11 | 12 | 13 | 14 | 15 |
| 18 | 19 | 20 | 21 | 22 |
| 25 | 26 | 27 | 28 | 29 |

School Days (14)

### February-21

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
| 1  | 2  | 3  | 4  | 5  |
| 8  | 9  | 10 | 11 | 12 |
| 15 | 16 | 17 | 18 | 19 |
| 22 | 23 | 24 | 25 | 26 |
|    |    |    |    |    |

School Days (19)

### March-21

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
| 1  | 2  | 3  | 4  | 5  |
| 8  | 9  | 10 | 11 | 12 |
| 15 | 16 | 17 | 18 | 19 |
| 22 | 23 | 24 | 25 | 26 |
| 29 | 30 | 31 |    |    |

School Days (15)

### April-21

|    | T  | W  | TH | F  |
|----|----|----|----|----|
|    |    |    | 1  | 2  |
| 5  | 6  | 7  | 8  | 9  |
| 12 | 13 | 14 | 15 | 16 |
| 19 | 20 | 21 | 22 | 23 |
| 26 | 27 | 28 | 29 | 30 |

School Days (19)

### May-21

| M  | T  | W  |    |    |
|----|----|----|----|----|
| 3  | 4  | 5  | 6  | 7  |
| 10 | 11 | 12 | 13 | 14 |
| 17 | 18 | 19 | 20 | 21 |
| 24 | 25 | 26 | 27 | 28 |
| 31 |    |    |    |    |

School Days (20)

### June-21

| M  | T  | W  | TH | F  |
|----|----|----|----|----|
|    | 1  | 2  | 3  | 4  |
| 7  | 8  | 9  | 10 | 11 |
| 15 | 16 | 17 | 18 | 19 |
| 22 | 23 | 24 | 25 | 26 |
| 29 | 30 |    |    |    |

School Days (9)

**96 Day Semester**

Inclement weather days will be made up at the end of the year.

**Lewis Center for Educational Research  
Board Agenda Item Cover Sheet**

Date of meeting: March 18, 2019

Title: 2018/2019 2<sup>nd</sup> Interim Reports for AAE & NSLA

Presentation:      Consent:      Action:      Discussion: X Information:     

**Background:**

To review and provide detailed information about the 2018/2019 Fiscal Year as of January 31, 2019. This will allow the Board of Directors the opportunity to review and interpret organizational growth in funding and how our operating costs are at the current time and anticipated throughout the 2018/2019 Fiscal Year for Academy for Academic Excellence and Norton Science and Language Academy.

**Fiscal Implications (if any):**

N/A

**Impact on Mission, Vision or Goals (if any):**

**Recommendation:**

Submitted by: David, Director of Finance, Finance

Fiscal Year 2018-19 Second Interim Report  
 Summary MYP

| DESCRIPTION  | Adopted Budget 2018-19 | Latest Revised Budget 2018-19 | Second Interim Actual thru January 31, 2019 | Second Interim Projected Budget 2018-19 | Percent Change          | Second Interim Projected Budget 2019-20 | Percent Change          | Second Interim Projected Budget 2020-21 | Percent Change          |               |
|--|------------------------|-------------------------------|---|---|-------------------------|---|-------------------------|---|-------------------------|---------------|
| <b>REVENUES</b>  |                        |                               |   |   |                         |   |                         |   |                         |               |
| LCFF Sources   |                        |                               |   |   |                         |   |                         |   |                         |               |
| LCFF   | 8011                   | 8,866,629                     | 8,903,406                                   | 4,603,266                               | 8,903,406               | 0.41%                                   | 9,554,915               | 7.32%                                   | 10,155,074              | 6.28%         |
| EPA  | 8012                   | 1,830,360                     | 1,974,501                                   | 1,072,863                               | 1,974,501               | 7.88%                                   | 1,997,495               | 1.16%                                   | 2,032,329               | 1.74%         |
| State Aid - Prior Year   | 8019                   | -                             | -   | -                                       | -                       | -                                       | -                       | -                                       | -                       | -             |
| In Lieu Property Taxes   | 8096                   | 1,504,377                     | 1,406,094                                   | 785,884                                 | 1,406,094               | -6.53%                                  | 1,406,094               | 0.00%                                   | 1,406,094               | 0.00%         |
| Federal  | 8100-8299              | 321,568                       | 531,552                                     | 114,505                                 | 531,552                 | 65.30%                                  | 531,552                 | 0.00%                                   | 531,552                 | 0.00%         |
| State  |                        |                               |   |   |                         |   |                         |   |                         |               |
| Lottery - Unrestricted   | 8560                   | 211,598                       | 218,845                                     | 103,287                                 | 218,845                 | 3.42%                                   | 221,393                 | 1.16%                                   | 225,254                 | 1.74%         |
| Lottery - Prop 20 - Restricted                                     | 8560                   | 69,567                        | 76,813                                      | 37,560                                  | 76,813                  | 10.42%                                  | 77,708                  | 1.16%                                   | 79,063                  | 1.74%         |
| Other State Revenue  | 8300-8599              | 510,008                       | 558,583                                     | 135,335                                 | 558,583                 | 9.52%                                   | 33,277                  | -94.04%                                 | 33,277                  | 0.00%         |
| Local  |                        |                               |   |   |                         |   |                         |   |                         |               |
| Interest   | 8660                   | -                             | -   | -                                       | -                       | -                                       | -                       | -                                       | -                       | -             |
| AB602 Local Special Education Transfer                             | 8792                   | 682,599                       | 672,016                                     | 273,275                                 | 672,016                 | -1.55%                                  | 672,016                 | 0.00%                                   | 672,016                 | 0.00%         |
| Other Local Revenues   | 8600-8799              | 259,123                       | 285,853                                     | 162,490                                 | 285,853                 | 10.32%                                  | 295,430                 | 3.35%                                   | 297,430                 | 0.68%         |
| <b>Total Revenues</b>  |                        | <b>\$ 14,255,828.81</b>       | <b>\$ 14,627,662.87</b>                     | <b>\$ 7,288,465.50</b>                  | <b>\$ 14,627,662.84</b> | <b>2.61%</b>                            | <b>\$ 14,789,880.05</b> | <b>1.11%</b>                            | <b>\$ 15,432,089.00</b> | <b>4.34%</b>  |
| <b>EXPENDITURES</b>  |                        |                               |   |   |                         |   |                         |   |                         |               |
| Certificated Salaries  | 1000-1999              | 5,703,477                     | 5,723,328                                   | 3,530,081                               | 5,723,328               | 0.35%                                   | 5,866,412               | 2.50%                                   | 6,013,073               | 2.50%         |
| Classified Salaries  | 2000-2999              | 1,151,332                     | 1,182,244                                   | 713,669                                 | 1,182,244               | 2.68%                                   | 1,211,803               | 2.50%                                   | 1,242,097               | 2.50%         |
| Benefits   | 3000-3999              | 2,499,022                     | 2,504,682                                   | 1,491,781                               | 2,504,682               | 0.23%                                   | 2,579,822               | 3.00%                                   | 2,655,791               | 2.94%         |
| Books & Supplies   | 4000-4999              | 471,440                       | 636,166                                     | 483,422                                 | 636,166                 | 34.94%                                  | 445,000                 | -30.05%                                 | 500,000                 | 12.36%        |
| Contracts & Services   | 5000-5999              | 893,976                       | 1,247,091                                   | 548,175                                 | 1,247,091               | 39.50%                                  | 1,085,000               | -13.00%                                 | 1,240,000               | 14.29%        |
| Capital Outlay   | 6000-6599              | 1,099,500                     | 1,099,500                                   | 388,908                                 | 1,099,500               | 0.00%                                   | 1,099,500               | 0.00%                                   | 1,099,500               | 0.00%         |
| Other Outgo  | 7100-7299              | -                             | -   | -                                       | -                       | -                                       | -                       | -                                       | -                       | -             |
| Debt Service (see Debt Form)                                       | 7400-7499              | -                             | -   | -                                       | -                       | -                                       | -                       | -                                       | -                       | -             |
| <b>Total Expenditures</b>  |                        | <b>\$ 11,818,747</b>          | <b>\$ 12,393,011</b>                        | <b>\$ 7,156,036</b>                     | <b>\$ 12,393,011</b>    | <b>4.86%</b>                            | <b>\$ 12,287,537</b>    | <b>-0.85%</b>                           | <b>\$ 12,750,461</b>    | <b>3.77%</b>  |
| <b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>           |                        | <b>\$ 2,437,082</b>           | <b>\$ 2,234,652</b>                         | <b>\$ 132,430</b>                       | <b>\$ 2,234,652</b>     | <b>-8.31%</b>                           | <b>\$ 2,502,343</b>     | <b>11.98%</b>                           | <b>\$ 2,681,628</b>     | <b>7.16%</b>  |
| <b>OTHER SOURCES &amp; USES</b>                                    |                        |                               |   |   |                         |   |                         |   |                         |               |
| Other Sources/Contributions to Restricted Programs                 | 8900                   | 392,792                       | -   | -                                       | -                       | -                                       | -                       | -                                       | -                       | -             |
| Other Uses   | 7600                   | 1,606,120                     | 1,430,341                                   | -                                       | 1,430,341               | -10.94%                                 | 1,751,482               | 22.45%                                  | 1,833,101               | 4.66%         |
| <b>Net Sources &amp; Uses</b>                                      |                        | <b>\$ (1,213,328)</b>         | <b>\$ (1,430,341)</b>                       | <b>\$ -</b>                             | <b>\$ (1,430,341)</b>   | <b>17.89%</b>                           | <b>\$ (1,751,482)</b>   | <b>22.45%</b>                           | <b>\$ (1,833,101)</b>   | <b>4.66%</b>  |
| <b>NET INCREASE (DECREASE) IN FUND BALANCE</b>                     |                        | <b>\$ 1,223,754</b>           | <b>\$ 804,311</b>                           | <b>\$ 132,430</b>                       | <b>\$ 804,311</b>       | <b>-34.28%</b>                          | <b>\$ 750,861</b>       | <b>-6.65%</b>                           | <b>\$ 848,527</b>       | <b>13.01%</b> |
| <b>FUND BALANCE, RESERVES</b>                                      |                        |                               |   |   |                         |   |                         |   |                         |               |
| Beginning Balance at Adopted Budget                                | 9791                   | 1,299,323.00                  | 1,299,323.00                                | 1,299,323.00                            | 1,299,323.00            | 0.00%                                   | 2,163,455.84            | 66.51%                                  | 2,914,316.89            | 34.71%        |
| Adjustments for Unaudited Actuals                                  | 9792                   | -                             | 59,822.00                                   | 59,822.00                               | 59,822.00               | -                                       | -                       | -                                       | -                       | -             |
| <b>Beg Fund Balance at Unaudited Actuals</b>                       |                        |                               | <b>1,359,145.00</b>                         | <b>1,359,145.00</b>                     | <b>1,359,145.00</b>     |   |                         |   |                         |               |
| Adjustments for Audit  | 9793                   | -                             | -   | -                                       | -                       | -                                       | -                       | -                                       | -                       | -             |
| Adjustments for Restatements                                       | 9795                   | -                             | -   | -                                       | -                       | -                                       | -                       | -                                       | -                       | -             |
| <b>Beginning Fund Balance as per Audit Report +/- Restatements</b> |                        |                               | <b>1,359,145.00</b>                         | <b>1,359,145.00</b>                     | <b>1,359,145.00</b>     |   |                         |   |                         |               |
| <b>Ending Balance</b>  | <b>9790</b>            | <b>2,523,077</b>              | <b>2,163,456</b>                            | <b>1,491,575</b>                        | <b>2,163,456</b>        | <b>-14.25%</b>                          | <b>2,914,317</b>        | <b>34.71%</b>                           | <b>3,762,844</b>        | <b>29.12%</b> |

Fiscal Year 2018-19 Second Interim Report  
Summary MYP

| DESCRIPTION  | Adopted Budget 2018-19 | Latest Revised Budget 2018-19 | Second Interim Actual thru January 31, 2019 | Second Interim Projected Budget 2018-19 | Percent Change | Second Interim Projected Budget 2019-20 | Percent Change | Second Interim Projected Budget 2020-21 | Percent Change |        |
|--|------------------------|-------------------------------|---|---|----------------|---|----------------|---|----------------|--------|
| <b>Components of Ending Fund Balance (Budget):</b>   |                        |                               |   |   |                |   |                |   |                |        |
| <b>a. Nonspendable</b>   |                        |                               |   |   |                |   |                |   |                |        |
| Revolving Cash   | 9711                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| Stores   | 9712                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| Prepaid Expenditures   | 9713                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| All Others   | 9719                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| <b>b. Restricted</b>   | 9740                   | (547,105)                     | -   | (149,654)                               | 0              | -100.00%                                | (0)            | -563.49%                                | (1)            | 81.26% |
| <b>c. Committed</b>  |                        |                               |   |   |                |   |                |   |                |        |
| Committed - Stabilization Arrangements   | 9750                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| Committed - Other  | 9760                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| <b>d. Assignments</b>  | 9780                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| <b>e. Unassigned</b>   |                        |                               |   |   |                |   |                |   |                |        |
| Reserve for Economic Uncertainties   | 9789                   | 248,123                       | 368,520                                     | -                                       | 368,520        | 48.52%                                  | 388,755        | 5.49%                                   | 407,805        | 4.90%  |
| Undesignated / Unappropriated Amount / Unrestricted Net Position   | 9790                   | 2,822,059                     | 1,794,936                                   | 1,641,229                               | 1,794,936      | -36.40%                                 | 2,525,562      | 40.70%                                  | 3,355,039      | 32.84% |
| Economic Uncertainty and Unappropriated Reserve Percentage (9789+9790)/(Total Expenditures + Other Uses) |                        | 22.87%                        | 15.65%                                      | 22.93%                                  | 15.65%         |   | 20.76%         |   | 25.80%         |        |

DATE PREPARED: 2/27/2019

CHARTER NAME: Academy for Academic Excellence  
2018-19 Second Interim Cash Flow

|  |           |  | July Actual  | % Bud        | August Actual   | % Bud        | September Actual | % Bud        | October Actual   | % Bud         | November Actual  | % Bud        | December Actual  | % Bud         | January Estimated | % Bud        |
|--|-----------|--|--|--------------|-----------------|--------------|------------------|--------------|------------------|---------------|------------------|--------------|------------------|---------------|-------------------|--------------|
| <b>Beginning Cash Balance</b>                      |           |  | July 1 Cash =  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
|  |           |  | 609,874  |              | 163,581         |              | (323,657)        |              | (740,868)        |               | (121,123)        |              | (87,854)         |               | 292,318           |              |
|  |           |  | <b>Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals</b> |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| <b>REVENUE</b>                                     |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| <b>LCFF Sources</b>                                |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| LCFF   | 8011      |  | 605,974  | 6.81%        | 434,488         | 4.88%        | 434,488          | 4.88%        | 782,079          | 8.78%         | 782,079          | 8.78%        | 782,079          | 8.78%         | 782,079           | 8.78%        |
| EPA  | 8012      |  |  |              |                 |              |                  |              | 536,431          | 27.17%        |                  |              | 536,432          | 27.17%        |                   |              |
| State Aid - Prior Year                             | 8019      |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| In Lieu Property Taxes                             | 8096      |  |  |              | 84,309          | 6.00%        | 168,618          | 11.99%       | 112,412          | 7.99%         | 195,720          | 13.92%       | 112,412          | 7.99%         | 112,412           | 7.99%        |
| Federal  | 8100-8299 |  |  |              |                 |              |                  |              | 34,767           | 6.54%         | 39,539           | 7.44%        |                  |               | 40,199            | 7.56%        |
| <b>State</b>                                       |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Lottery - Unrestricted                             | 8560      |  |  |              |                 |              |                  |              | 34,938           | 15.96%        |                  |              |                  |               | 68,350            | 31.23%       |
| Lottery - Prop 20 - Restricted                     | 8560      |  |  |              |                 |              |                  |              | 37,560           | 48.90%        |                  |              |                  |               |                   |              |
| Other State Revenue                                | 8300-8599 |  | 2,698  | 0.48%        |                 |              |                  |              | 2,393            | 0.43%         |                  |              |                  |               | 147,493           | 26.40%       |
| <b>Local</b>                                       |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Interest   | 8660      |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| AB602 Local Special Education Transfer             | 8792      |  |  |              |                 | 68,461       | 10.19%           | 60,319       | 8.98%            | -             |                  | 23,792       | 3.54%            | 120,703       | 17.96%            |              |
| Other Local Revenues                               | 8600-8799 |  | 10,992   | 3.85%        | 22,203          | 7.77%        | 13,939           | 4.88%        | 30,916           | 10.82%        | 35,797           | 12.52%       | 20,960           | 7.33%         | 27,683            | 9.68%        |
| <b>Total Revenues</b>                              |           |  | <b>619,664</b>   | <b>4.24%</b> | <b>541,000</b>  | <b>3.70%</b> | <b>685,506</b>   | <b>4.69%</b> | <b>1,631,815</b> | <b>11.16%</b> | <b>1,053,135</b> | <b>7.20%</b> | <b>1,475,675</b> | <b>10.09%</b> | <b>1,298,919</b>  | <b>8.88%</b> |
| <b>EXPENDITURES</b>                                |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Certificated Salaries                              | 1000-1999 |  | 441,575  | 7.72%        | 447,670         | 7.82%        | 471,226          | 8.23%        | 454,165          | 7.94%         | 464,395          | 8.11%        | 584,523          | 10.21%        | 437,605           | 7.65%        |
| Classified Salaries                                | 2000-2999 |  | 80,534   | 6.81%        | 83,624          | 7.07%        | 93,563           | 7.91%        | 97,240           | 8.23%         | 99,744           | 8.44%        | 118,042          | 9.98%         | 88,858            | 7.52%        |
| Benefits   | 3000-3999 |  | 273,738  | 10.93%       | 182,498         | 7.29%        | 185,681          | 7.41%        | 185,630          | 7.41%         | 187,505          | 7.49%        | 203,080          | 8.11%         | 179,873           | 7.18%        |
| Books & Supplies                                   | 4000-4999 |  | 36,557   | 5.75%        | 78,600          | 12.36%       | 125,106          | 19.67%       | 45,331           | 7.13%         | 57,124           | 8.98%        | 36,667           | 5.76%         | 31,852            | 5.01%        |
| Contracts & Services                               | 5000-5999 |  | 86,905   | 6.97%        | 83,566          | 6.70%        | 64,035           | 5.13%        | 61,799           | 4.96%         | 69,083           | 5.54%        | 64,752           | 5.19%         | 39,665            | 3.18%        |
| Capital Outlay                                     | 6000-6599 |  | 66,380   | 6.04%        | 72,012          | 6.55%        | 82,838           | 7.53%        | 87,637           | 7.97%         | 61,747           | 5.62%        | 8,172            | 0.74%         | 120               | 0.01%        |
| Other Outgo  | 7100-7299 |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Debt Service (see Debt Form)                       | 7400-7499 |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| <b>Total Expenditures</b>                          |           |  | <b>985,689</b>   | <b>7.95%</b> | <b>947,970</b>  | <b>7.65%</b> | <b>1,022,449</b> | <b>8.25%</b> | <b>931,802</b>   | <b>7.52%</b>  | <b>939,598</b>   | <b>7.58%</b> | <b>1,015,236</b> | <b>8.19%</b>  | <b>777,973</b>    | <b>6.28%</b> |
| <b>OTHER SOURCES/USES</b>                          |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Other Sources/Contributions to Restricted Programs | 8900      |  | 32,732   |              | 32,732          |              | 32,732           |              | 32,732           |               | 32,732           |              | 32,733           |               | 32,733            |              |
| Other Uses   | 7600      |  | 113,000  | 7.90%        | 113,000         | 7.90%        | 113,000          | 7.90%        | 113,000          | 7.90%         | 113,000          | 7.90%        | 113,000          | 7.90%         | 113,000           | 7.90%        |
| <b>Net Sources &amp; Uses</b>                      |           |  | <b>(80,268)</b>  | <b>5.61%</b> | <b>(80,268)</b> | <b>5.61%</b> | <b>(80,268)</b>  | <b>5.61%</b> | <b>(80,268)</b>  | <b>5.61%</b>  | <b>(80,268)</b>  | <b>5.61%</b> | <b>(80,267)</b>  | <b>5.61%</b>  | <b>(80,267)</b>   | <b>5.61%</b> |
| <b>PRIOR YEAR TRANSACTIONS</b>                     |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
|  |           |  | July 1 - Beginning Balances  | % Beg Bal    | % Beg Bal       | % Beg Bal    | % Beg Bal        | % Beg Bal    | % Beg Bal        | % Beg Bal     | % Beg Bal        | % Beg Bal    | % Beg Bal        | % Beg Bal     | % Beg Bal         | % Beg Bal    |
| Accounts Receivable                                | 9210      |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Prepaid Expenditures                               | 9330      |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Accounts Payable                                   | 9510      |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Line of Credit Payments                            | 9640      |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| Deferred Revenue                                   | 9650      |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| <b>NET PRIOR YEAR TRANSACTIONS</b>                 |           |  | <b>-</b>   | <b>-</b>     | <b>-</b>        | <b>-</b>     | <b>-</b>         | <b>-</b>     | <b>-</b>         | <b>-</b>      | <b>-</b>         | <b>-</b>     | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>     |
| <b>OTHER ADJUSTMENTS (LIST)</b>                    |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
|  |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
|  |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
|  |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
|  |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
| <b>TOTAL MISC. ADJUSTMENTS</b>                     |           |  |  |              |                 |              |                  |              |                  |               |                  |              |                  |               |                   |              |
|  |           |  | -  |              | -               |              | -                |              | -                |               | -                |              | -                |               | -                 |              |
| <b>NET REVENUES LESS EXPENDITURES</b>              |           |  | (446,293)  |              | (487,238)       |              | (417,211)        |              | 619,745          |               | 33,269           |              | 380,172          |               | 440,679           |              |
| <b>ENDING CASH BALANCE</b>                         |           |  | 163,581  |              | (323,657)       |              | (740,868)        |              | (121,123)        |               | (87,854)         |              | 292,318          |               | 732,997           |              |

DATE PREPARED: 2/27/2019

CHARTER NAME: Academy for Academic Excellence  
2018-19 Second Interim Cash Flow

|  |           | February<br>Estimated | %<br>Bud | March<br>Estimated | %<br>Bud | April<br>Estimated | %<br>Bud | May<br>Estimated | %<br>Bud | June<br>Estimated | %<br>Bud | Estimated<br>Accrual | Total       | Projected<br>Budget | Difference           |
|--|-----------|-----------------------|----------|--------------------|----------|--------------------|----------|------------------|----------|-------------------|----------|----------------------|-------------|---------------------|----------------------|
| <b>Beginning Cash Balance</b>                      |           | 732,997               |          | 1,166,552          |          | 1,551,335          |          | 1,624,056        |          | 1,472,408         |          | 1,685,966            | 2,665,334   |                     |                      |
| <b>REVENUE</b>                                     |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      |             |                     |                      |
| <b>LCFF Sources</b>                                |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      |             |                     |                      |
| LCFF   | 8011      | 782,079               | 8.78%    | 782,079            | 8.78%    | 782,079            | 8.78%    | 782,079          | 8.78%    | 782,079           | 8.78%    | 389,745              | 8,903,406   | 8,903,406           | 0                    |
| EPA  | 8012      |                       |          | 536,432            | 27.17%   | -                  |          |                  |          | 365,206           | 18.50%   |                      | 1,974,501   | 1,974,501           | -                    |
| State Aid - Prior Year                             | 8019      |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| In Lieu Property Taxes                             | 8096      | 112,412               | 7.99%    | 112,412            | 7.99%    | 112,412            | 7.99%    | 112,412          | 7.99%    | 112,412           | 7.99%    | 58,151               | 1,406,094   | 1,406,094           | (0)                  |
| Federal  | 8100-8299 | 52,560                | 9.89%    | 52,560             | 9.89%    | 52,560             | 9.89%    | 52,560           | 9.89%    | 52,560            | 9.89%    | 181,199              | 558,504     | 531,552             | (26,952)             |
| <b>State</b>                                       |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      |             |                     |                      |
| Lottery - Unrestricted                             | 8560      |                       |          |                    |          | 57,250             | 26.16%   |                  |          |                   |          | 58,307               | 218,845     | 218,845             | (0)                  |
| Lottery - Prop 20 - Restricted                     | 8560      |                       |          |                    |          | 19,626             | 25.55%   |                  |          |                   |          | 19,627               | 76,813      | 76,813              | 0                    |
| Other State Revenue                                | 8300-8599 |                       |          |                    |          | 147,493            | 26.40%   |                  |          |                   |          | 249,694              | 549,771     | 558,583             | 8,812                |
| <b>Local</b>                                       |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      |             |                     |                      |
| Interest   | 8660      |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| AB602 Local Special Education Transfer             | 8792      | 60,351                | 8.98%    | 60,351             | 8.98%    | 60,351             | 8.98%    | 60,351           | 8.98%    | 60,351            | 8.98%    | 96,986               | 672,016     | 672,016             | -                    |
| Other Local Revenues                               | 8600-8799 | 609,874               | 213.35%  | 24,672             | 8.63%    | 24,673             | 8.63%    | 24,673           | 8.63%    | 24,673            | 8.63%    |                      | 871,055     | 285,853             | (585,202)            |
| <b>Total Revenues</b>                              |           | 1,617,276             | 11.06%   | 1,568,506          | 10.72%   | 1,256,444          | 8.59%    | 1,032,075        | 7.06%    | 1,397,281         | 9.55%    | 1,053,709            | 15,231,005  | 14,627,663          | (603,342)            |
| <b>EXPENDITURES</b>                                |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      |             |                     |                      |
| Certificated Salaries                              | 1000-1999 | 467,395               | 8.17%    | 467,395            | 8.17%    | 467,395            | 8.17%    | 467,395          | 8.17%    | 467,395           | 8.17%    |                      | 5,638,134   | 5,723,328           | 85,194               |
| Classified Salaries                                | 2000-2999 | 101,744               | 8.61%    | 101,744            | 8.61%    | 101,744            | 8.61%    | 101,744          | 8.61%    | 101,744           | 8.61%    |                      | 1,170,325   | 1,182,244           | 11,919               |
| Benefits   | 3000-3999 | 189,755               | 7.58%    | 189,755            | 7.58%    | 189,755            | 7.58%    | 189,755          | 7.58%    | 189,755           | 7.58%    |                      | 2,346,780   | 2,504,682           | 157,902              |
| Books & Supplies                                   | 4000-4999 | 44,985                | 7.07%    | 44,986             | 7.07%    | 44,986             | 7.07%    | 44,986           | 7.07%    | 44,986            | 7.07%    |                      | 636,166     | 636,166             | -                    |
| Contracts & Services                               | 5000-5999 | 155,457               | 12.47%   | 155,457            | 12.47%   | 155,457            | 12.47%   | 155,457          | 12.47%   | 155,458           | 12.47%   |                      | 1,247,091   | 1,247,091           | -                    |
| Capital Outlay                                     | 6000-6599 | 144,118               | 13.11%   | 144,119            | 13.11%   | 144,119            | 13.11%   | 144,119          | 13.11%   | 144,119           | 13.11%   |                      | 1,099,500   | 1,099,500           | -                    |
| Other Outgo  | 7100-7299 |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| Debt Service (see Debt Form)                       | 7400-7499 |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| <b>Total Expenditures</b>                          |           | 1,103,454             | 8.90%    | 1,103,456          | 8.90%    | 1,103,456          | 8.90%    | 1,103,456        | 8.90%    | 1,103,457         | 8.90%    | -                    | 12,137,996  | 12,393,011          | 255,015              |
| <b>OTHER SOURCES/USES</b>                          |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      |             |                     |                      |
| Other Sources/Contributions to Restricted Programs | 8900      | 32,733                |          | 32,733             |          | 32,733             |          | 32,733           |          | 32,734            |          |                      | 392,792     | -                   | (392,792)            |
| Other Uses   | 7600      | 113,000               | 7.90%    | 113,000            | 7.90%    | 113,000            | 7.90%    | 113,000          | 7.90%    | 113,000           | 7.90%    | 74,341               | 1,430,341   | 1,430,341           | -                    |
| <b>Net Sources &amp; Uses</b>                      |           | (80,267)              | 5.61%    | (80,267)           | 5.61%    | (80,267)           | 5.61%    | (80,267)         | 5.61%    | (80,266)          | 5.61%    | (74,341)             | (1,037,549) | (1,430,341)         | (392,792)            |
| <b>PRIOR YEAR TRANSACTIONS</b>                     |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      |             |                     |                      |
|  |           |                       | Beg Bal  |                    | Beg Bal  |                    | Beg Bal  |                  | Beg Bal  |                   | Beg Bal  |                      |             |                     | Remaining<br>Balance |
| Accounts Receivable                                | 9210      |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| Prepaid Expenditures                               | 9330      |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| Accounts Payable                                   | 9510      |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| Line of Credit Payments                            | 9640      |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| Deferred Revenue                                   | 9650      |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           | -                   | -                    |
| <b>NET PRIOR YEAR TRANSACTIONS</b>                 |           | -                     |          | -                  |          | -                  |          | -                |          | -                 |          | -                    | -           | -                   | -                    |
| <b>OTHER ADJUSTMENTS (LIST)</b>                    |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      |             |                     |                      |
|  |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           |                     |                      |
|  |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           |                     |                      |
|  |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           |                     |                      |
|  |           |                       |          |                    |          |                    |          |                  |          |                   |          |                      | -           |                     |                      |
| <b>TOTAL MISC. ADJUSTMENTS</b>                     |           | -                     |          | -                  |          | -                  |          | -                |          | -                 |          | -                    | -           |                     |                      |
| <b>NET REVENUES LESS EXPENDITURES</b>              |           | 433,555               |          | 384,783            |          | 72,721             |          | (151,648)        |          | 213,558           |          | 979,368              | 2,055,460   |                     |                      |
| <b>ENDING CASH BALANCE</b>                         |           | 1,166,552             |          | 1,551,335          |          | 1,624,056          |          | 1,472,408        |          | 1,685,966         |          | 2,665,334            |             |                     |                      |

CHARTER NAME: Academy for Academic Excellence

2019-20 Second Interim Cash Flow

DATE PREPARED:

2/27/2019

|  |               |           | July                | %            | August              | %            | September           | %            | October             | %             | November            | %            | December            | %            | January             | %             |
|--|---------------|-----------|---------------------|--------------|---------------------|--------------|---------------------|--------------|---------------------|---------------|---------------------|--------------|---------------------|--------------|---------------------|---------------|
|  |               |           | Estimated           | Bud          | Estimated           | Bud          | Estimated           | Bud          | Estimated           | Bud           | Estimated           | Bud          | Estimated           | Bud          | Estimated           | Bud           |
| <b>Beginning Cash Balance</b>                      | July 1 Cash = |           | 1,685,966           |              | 1,164,371           |              | 804,246             |              | 886,668             |               | 1,594,904           |              | 1,677,324           |              | 1,759,744           |               |
| <b>REVENUE</b>                                     |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| LCFF Sources                                       |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| LCFF   | 8011          |           | 477,746             | 5.00%        | 477,746             | 5.00%        | 859,942             | 9.00%        | 859,942             | 9.00%         | 859,942             | 9.00%        | 859,942             | 9.00%        | 859,942             | 9.00%         |
| EPA  | 8012          |           |                     |              |                     |              |                     |              | 542,720             | 27.17%        |                     |              |                     |              | 542,720             | 27.17%        |
| State Aid - Prior Year                             | 8019          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| In Lieu Property Taxes                             | 8096          |           |                     |              | 117,174             | 8.33%        | 117,174             | 8.33%        | 117,174             | 8.33%         | 117,174             | 8.33%        | 117,174             | 8.33%        | 117,174             | 8.33%         |
| Federal  | 8100-8299     |           |                     |              | 44,296              | 8.33%        | 44,296              | 8.33%        | 44,296              | 8.33%         | 44,296              | 8.33%        | 44,296              | 8.33%        | 44,296              | 8.33%         |
| State  |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Lottery - Unrestricted                             | 8560          |           |                     |              |                     |              |                     |              | 55,348              | 25.00%        |                     |              |                     |              | 55,348              | 25.00%        |
| Lottery - Prop 20 - Restricted                     | 8560          |           |                     |              |                     |              |                     |              | 19,427              | 25.00%        |                     |              |                     |              | 19,427              | 25.00%        |
| Other State Revenue                                | 8300-8599     |           |                     |              |                     |              |                     |              | 8,319               | 25.00%        |                     |              |                     |              | 8,319               | 25.00%        |
| Local  |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Interest   | 8660          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| AB602 Local Special Education Transfer             | 8792          |           |                     |              |                     |              | 60,351              | 8.98%        | 60,351              | 8.98%         | 60,351              | 8.98%        | 60,351              | 8.98%        | 60,351              | 8.98%         |
| Other Local Revenues                               | 8600-8799     |           | 24,619              | 8.33%        | 24,619              | 8.33%        | 24,619              | 8.33%        | 24,619              | 8.33%         | 24,619              | 8.33%        | 24,619              | 8.33%        | 24,619              | 8.33%         |
| <b>Total Revenues</b>                              |               |           | <b>502,365</b>      | <b>3.40%</b> | <b>663,835</b>      | <b>4.49%</b> | <b>1,106,382</b>    | <b>7.48%</b> | <b>1,732,196</b>    | <b>11.71%</b> | <b>1,106,382</b>    | <b>7.48%</b> | <b>1,106,382</b>    | <b>7.48%</b> | <b>1,732,196</b>    | <b>11.71%</b> |
| <b>EXPENDITURES</b>                                |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Certificated Salaries                              | 1000-1999     |           | 488,867             | 8.33%        | 488,867             | 8.33%        | 488,867             | 8.33%        | 488,867             | 8.33%         | 488,868             | 8.33%        | 488,868             | 8.33%        | 488,868             | 8.33%         |
| Classified Salaries                                | 2000-2999     |           | 100,984             | 8.33%        | 100,984             | 8.33%        | 100,984             | 8.33%        | 100,984             | 8.33%         | 100,984             | 8.33%        | 100,984             | 8.33%        | 100,984             | 8.33%         |
| Benefits   | 3000-3999     |           | 214,985             | 8.33%        | 214,985             | 8.33%        | 214,985             | 8.33%        | 214,985             | 8.33%         | 214,985             | 8.33%        | 214,985             | 8.33%        | 214,985             | 8.33%         |
| Books & Supplies                                   | 4000-4999     |           | 37,083              | 8.33%        | 37,083              | 8.33%        | 37,083              | 8.33%        | 37,083              | 8.33%         | 37,083              | 8.33%        | 37,083              | 8.33%        | 37,083              | 8.33%         |
| Contracts & Services                               | 5000-5999     |           | 90,416              | 8.33%        | 90,416              | 8.33%        | 90,416              | 8.33%        | 90,416              | 8.33%         | 90,417              | 8.33%        | 90,417              | 8.33%        | 90,417              | 8.33%         |
| Capital Outlay                                     | 6000-6599     |           | 91,625              | 8.33%        | 91,625              | 8.33%        | 91,625              | 8.33%        | 91,625              | 8.33%         | 91,625              | 8.33%        | 91,625              | 8.33%        | 91,625              | 8.33%         |
| Other Outgo  | 7100-7299     |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Debt Service (see Debt Form)                       | 7400-7499     |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| <b>Total Expenditures</b>                          |               |           | <b>1,023,960.00</b> | <b>8.33%</b> | <b>1,023,960.00</b> | <b>8.33%</b> | <b>1,023,960.00</b> | <b>8.33%</b> | <b>1,023,960.00</b> | <b>8.33%</b>  | <b>1,023,962.00</b> | <b>8.33%</b> | <b>1,023,962.00</b> | <b>8.33%</b> | <b>1,023,962.00</b> | <b>8.33%</b>  |
| <b>OTHER SOURCES/USES</b>                          |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Other Sources/Contributions to Restricted Programs | 8900          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Other Uses   | 7600          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| <b>Net Sources &amp; Uses</b>                      |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| <b>PRIOR YEAR TRANSACTIONS</b>                     |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
|  |               | July 1 -  |                     | %            |                     | %            |                     | %            |                     | %             |                     | %            |                     | %            |                     | %             |
|  |               | Beginning | Beg Bal             | Beg Bal      | Beg Bal             | Beg Bal      | Beg Bal             | Beg Bal      | Beg Bal             | Beg Bal       | Beg Bal             | Beg Bal      | Beg Bal             | Beg Bal      | Beg Bal             | Beg Bal       |
| Accounts Receivable                                | 9210          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Prepaid Expenditures                               | 9330          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Accounts Payable                                   | 9510          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Line of Credit Payments                            | 9640          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| Deferred Revenue                                   | 9650          |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| <b>NET PRIOR YEAR TRANSACTIONS</b>                 |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| <b>OTHER ADJUSTMENTS (LIST)</b>                    |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
|  |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
|  |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
|  |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| <b>TOTAL MISC. ADJUSTMENTS</b>                     |               |           |                     |              |                     |              |                     |              |                     |               |                     |              |                     |              |                     |               |
| <b>NET REVENUES LESS EXPENDITURES</b>              |               |           | (521,595)           |              | (360,125)           |              | 82,422              |              | 708,236             |               | 82,420              |              | 82,420              |              | 708,234             |               |
| <b>ENDING CASH BALANCE</b>                         |               |           | <b>1,164,371</b>    |              | <b>804,246</b>      |              | <b>886,668</b>      |              | <b>1,594,904</b>    |               | <b>1,677,324</b>    |              | <b>1,759,744</b>    |              | <b>2,467,978</b>    |               |

CHARTER NAME: Academy for Academic Excellence

2019-20 Second Interim Cash Flow

DATE PREPARED:

2/27/2019

|  | February<br>Estimated | %<br>Bud     | March<br>Estimated | %<br>Bud     | April<br>Estimated | %<br>Bud     | May<br>Estimated | %<br>Bud     | June<br>Estimated | %<br>Bud     | Estimated<br>Accrual | Total       | Projected<br>Budget | Difference  |           |
|--|-----------------------|--------------|--------------------|--------------|--------------------|--------------|------------------|--------------|-------------------|--------------|----------------------|-------------|---------------------|-------------|-----------|
| <b>Beginning Cash Balance</b>                      | 2,467,978             |              | 2,550,399          |              | 2,632,820          |              | 3,341,055        |              | 3,423,476         |              | 3,505,896            | 2,836,469   |                     |             |           |
| <b>REVENUE</b>                                     |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| <b>LCFF Sources</b>                                |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| LCFF   | 8011                  | 859,942      | 9.00%              | 859,943      | 9.00%              | 859,943      | 9.00%            | 859,943      | 9.00%             | 859,942      | 9.00%                | 9,554,915   | 9,554,915           | 0           |           |
| EPA  | 8012                  |              |                    |              |                    | 542,720      | 27.17%           |              |                   |              |                      | 369,335     | 1,997,495           | 1,997,495   | -         |
| State Aid - Prior Year                             | 8019                  |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             | -         |
| In Lieu Property Taxes                             | 8096                  | 117,174      | 8.33%              | 117,174      | 8.33%              | 117,174      | 8.33%            | 117,174      | 8.33%             | 117,174      | 8.33%                | 117,180     | 1,406,094           | 1,406,094   | (0)       |
| Federal  | 8100-8299             | 44,296       | 8.33%              | 44,296       | 8.33%              | 44,296       | 8.33%            | 44,296       | 8.33%             | 44,296       | 8.33%                | 44,296      | 531,552             | 531,552     | -         |
| <b>State</b>                                       |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| Lottery - Unrestricted                             | 8560                  |              |                    |              |                    | 55,348       | 25.00%           |              |                   |              |                      | 55,349      | 221,393             | 221,393     | 0         |
| Lottery - Prop 20 - Restricted                     | 8560                  |              |                    |              |                    | 19,427       | 25.00%           |              |                   |              |                      | 19,427      | 77,708              | 77,708      | (0)       |
| Other State Revenue                                | 8300-8599             |              |                    |              |                    | 8,319        | 25.00%           |              |                   |              |                      | 8,320       | 33,277              | 33,277      | -         |
| <b>Local</b>                                       |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| Interest   | 8660                  |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             | -         |
| AB602 Local Special Education Transfer             | 8792                  | 60,351       | 8.98%              | 60,351       | 8.98%              | 60,351       | 8.98%            | 60,351       | 8.98%             | 60,351       | 8.98%                | 68,506      | 672,016             | 672,016     | -         |
| Other Local Revenues                               | 8600-8799             | 24,619       | 8.33%              | 24,619       | 8.33%              | 24,619       | 8.33%            | 24,620       | 8.33%             | 24,620       | 8.33%                |             | 295,430             | 295,430     | -         |
| <b>Total Revenues</b>                              |                       | 1,106,382    | 7.48%              | 1,106,383    | 7.48%              | 1,732,197    | 11.71%           | 1,106,384    | 7.48%             | 1,106,383    | 7.48%                | 682,413     | 14,789,880          | 14,789,880  | 0         |
| <b>EXPENDITURES</b>                                |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| Certificated Salaries                              | 1000-1999             | 488,868      | 8.33%              | 488,868      | 8.33%              | 488,868      | 8.33%            | 488,868      | 8.33%             | 488,868      | 8.33%                |             | 5,866,412           | 5,866,412   | -         |
| Classified Salaries                                | 2000-2999             | 100,983      | 8.33%              | 100,983      | 8.33%              | 100,983      | 8.33%            | 100,983      | 8.33%             | 100,983      | 8.33%                |             | 1,211,803           | 1,211,803   | -         |
| Benefits   | 3000-3999             | 214,985      | 8.33%              | 214,985      | 8.33%              | 214,985      | 8.33%            | 214,986      | 8.33%             | 214,986      | 8.33%                |             | 2,579,822           | 2,579,822   | -         |
| Books & Supplies                                   | 4000-4999             | 37,083       | 8.33%              | 37,084       | 8.33%              | 37,084       | 8.33%            | 37,084       | 8.33%             | 37,084       | 8.33%                |             | 445,000             | 445,000     | -         |
| Contracts & Services                               | 5000-5999             | 90,417       | 8.33%              | 90,417       | 8.33%              | 90,417       | 8.33%            | 90,417       | 8.33%             | 90,417       | 8.33%                |             | 1,085,000           | 1,085,000   | -         |
| Capital Outlay                                     | 6000-6599             | 91,625       | 8.33%              | 91,625       | 8.33%              | 91,625       | 8.33%            | 91,625       | 8.33%             | 91,625       | 8.33%                |             | 1,099,500           | 1,099,500   | -         |
| Other Outgo  | 7100-7299             |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             | -         |
| Debt Service (see Debt Form)                       | 7400-7499             |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             | -         |
| <b>Total Expenditures</b>                          |                       | 1,023,961.00 | 8.33%              | 1,023,962.00 | 8.33%              | 1,023,962.00 | 8.33%            | 1,023,963.00 | 8.33%             | 1,023,963.00 | 8.33%                | -           | 12,287,537.00       | 12,287,537  | -         |
| <b>OTHER SOURCES/USES</b>                          |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| Other Sources/Contributions to Restricted Programs | 8900                  |              |                    |              |                    |              |                  |              |                   |              |                      | 399,642     | 399,642             | -           | (399,642) |
| Other Uses   | 7600                  |              |                    |              |                    |              |                  |              |                   |              |                      | 1,751,482   | 1,751,482           | 1,751,482   | -         |
| <b>Net Sources &amp; Uses</b>                      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | (1,351,840) | (1,351,840)         | (1,751,482) | (399,642) |
| <b>PRIOR YEAR TRANSACTIONS</b>                     |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
|  |                       | %<br>Beg Bal | %<br>Beg Bal       | %<br>Beg Bal | %<br>Beg Bal       | %<br>Beg Bal | %<br>Beg Bal     | %<br>Beg Bal | %<br>Beg Bal      | %<br>Beg Bal |                      |             |                     |             |           |
| Accounts Receivable                                | 9210                  |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| Prepaid Expenditures                               | 9330                  |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| Accounts Payable                                   | 9510                  |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| Line of Credit Payments                            | 9640                  |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| Deferred Revenue                                   | 9650                  |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| <b>NET PRIOR YEAR TRANSACTIONS</b>                 |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| <b>OTHER ADJUSTMENTS (LIST)</b>                    |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
|  |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
|  |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
|  |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
|  |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| <b>TOTAL MISC. ADJUSTMENTS</b>                     |                       |              |                    |              |                    |              |                  |              |                   |              |                      |             |                     |             |           |
| <b>NET REVENUES LESS EXPENDITURES</b>              |                       | 82,421       |                    | 82,421       |                    | 708,235      |                  | 82,421       |                   | 82,420       |                      | (669,427)   | 1,150,503           |             |           |
| <b>ENDING CASH BALANCE</b>                         |                       | 2,550,399    |                    | 2,632,820    |                    | 3,341,055    |                  | 3,423,476    |                   | 3,505,896    |                      | 2,836,469   |                     |             |           |



Fiscal Year 2018-19 Second Interim Report  
 Summary MYP

| DESCRIPTION   | Adopted Budget 2018-19 | Latest Revised Budget 2018-19 | Second Interim Actual thru January 31, 2019 | Second Interim Projected Budget 2018-19 | Percent Change         | Second Interim Projected Budget 2019-20 | Percent Change         | Second Interim Projected Budget 2020-21 | Percent Change         |               |
|---|------------------------|-------------------------------|---|---|------------------------|---|------------------------|---|------------------------|---------------|
| <b>REVENUES</b>   |                        |                               |   |   |                        |   |                        |   |                        |               |
| LCFF Sources  |                        |                               |   |   |                        |   |                        |   |                        |               |
| LCFF  | 8011                   | 6,552,571                     | 6,589,374                                   | 3,566,750                               | 6,589,374              | 0.56%                                   | 6,826,402              | 3.60%                                   | 7,044,276              | 3.19%         |
| EPA   | 8012                   | 919,082                       | 991,459                                     | 538,718                                 | 991,459                | 7.87%                                   | 986,241                | -0.53%                                  | 987,011                | 0.08%         |
| State Aid - Prior Year                                      | 8019                   | -                             | -   | -                                       | -                      | -                                       | -                      | -                                       | -                      | -             |
| In Lieu Property Taxes                                      | 8096                   | -                             | -   | -                                       | -                      | -                                       | -                      | -                                       | -                      | -             |
| Federal   | 8100-8299              | 593,511                       | 815,442                                     | 151,228                                 | 815,442                | 37.39%                                  | 724,328                | -11.17%                                 | 724,328                | 0.00%         |
| State   |                        |                               |   |   |                        |   |                        |   |                        |               |
| Lottery - Unrestricted                                      | 8560                   | 113,871                       | 117,771                                     | 57,439                                  | 117,771                | 3.42%                                   | 117,151                | -0.53%                                  | 117,243                | 0.08%         |
| Lottery - Prop 20 - Restricted                              | 8560                   | 37,437                        | 41,337                                      | 20,094                                  | 41,337                 | 10.42%                                  | 41,119                 | -0.53%                                  | 41,151                 | 0.08%         |
| Other State Revenue   | 8300-8599              | 371,632                       | 404,488                                     | 69,892                                  | 404,488                | 8.84%                                   | 119,327                | -70.50%                                 | 119,327                | 0.00%         |
| Local   |                        |                               |   |   |                        |   |                        |   |                        |               |
| Interest  | 8660                   | -                             | -   | -                                       | -                      | -                                       | -                      | -                                       | -                      | -             |
| AB602 Local Special Education Transfer                      | 8792                   | 368,307                       | 368,307                                     | 250,461                                 | 368,307                | 0.00%                                   | 368,307                | 0.00%                                   | 368,307                | 0.00%         |
| Other Local Revenues  | 8600-8799              | 83,500                        | 129,497                                     | 90,684                                  | 129,497                | 55.09%                                  | 104,997                | -18.92%                                 | 92,997                 | -11.43%       |
| <b>Total Revenues</b>                                       |                        | <b>\$ 9,039,911.37</b>        | <b>\$ 9,457,675.00</b>                      | <b>\$ 4,745,266.00</b>                  | <b>\$ 9,457,674.77</b> | <b>4.62%</b>                            | <b>\$ 9,287,872.41</b> | <b>-1.80%</b>                           | <b>\$ 9,494,639.99</b> | <b>2.23%</b>  |
| <b>EXPENDITURES</b>   |                        |                               |   |   |                        |   |                        |   |                        |               |
| Certificated Salaries                                       | 1000-1999              | 3,361,802                     | 3,514,193                                   | 1,916,584                               | 3,514,193              | 4.53%                                   | 3,599,681              | 2.43%                                   | 3,689,674              | 2.50%         |
| Classified Salaries   | 2000-2999              | 874,155                       | 837,697                                     | 465,570                                 | 837,697                | -4.17%                                  | 857,401                | 2.35%                                   | 878,836                | 2.50%         |
| Benefits  | 3000-3999              | 1,504,115                     | 1,426,547                                   | 777,343                                 | 1,426,547              | -5.16%                                  | 1,469,343              | 3.00%                                   | 1,513,424              | 3.00%         |
| Books & Supplies  | 4000-4999              | 472,297                       | 780,400                                     | 413,246                                 | 780,400                | 65.24%                                  | 746,860                | -4.30%                                  | 765,231                | 2.46%         |
| Contracts & Services  | 5000-5999              | 887,760                       | 1,055,872                                   | 396,175                                 | 1,055,872              | 18.94%                                  | 1,022,728              | -3.14%                                  | 1,047,135              | 2.39%         |
| Capital Outlay  | 6000-6599              | 30,000                        | 50,000                                      | 41,984                                  | 50,000                 | 66.67%                                  | 37,500                 | -25.00%                                 | 37,500                 | 0.00%         |
| Other Outgo   | 7100-7299              | -                             | -   | -                                       | -                      | -                                       | -                      | -                                       | -                      | -             |
| Debt Service (see Debt Form)                                | 7400-7499              | -                             | -   | -                                       | -                      | -                                       | -                      | -                                       | -                      | -             |
| <b>Total Expenditures</b>                                   |                        | <b>\$ 7,130,129</b>           | <b>\$ 7,664,709</b>                         | <b>\$ 4,010,902</b>                     | <b>\$ 7,664,709</b>    | <b>7.50%</b>                            | <b>\$ 7,733,513</b>    | <b>0.90%</b>                            | <b>\$ 7,931,800</b>    | <b>2.56%</b>  |
| <b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>    |                        | <b>\$ 1,909,782</b>           | <b>\$ 1,792,966</b>                         | <b>\$ 734,364</b>                       | <b>\$ 1,792,966</b>    | <b>-6.12%</b>                           | <b>\$ 1,554,359</b>    | <b>-13.31%</b>                          | <b>\$ 1,562,840</b>    | <b>0.55%</b>  |
| <b>OTHER SOURCES &amp; USES</b>                             |                        |                               |   |   |                        |   |                        |   |                        |               |
| Other Sources/Contributions to Restricted Programs          | 8900                   | 167,042                       | 167,042                                     | -                                       | 167,042                | 0.00%                                   | 172,888                | 3.50%                                   | 178,939                | 3.50%         |
| Other Uses  | 7600                   | 1,098,832                     | 1,098,832                                   | -                                       | 1,098,832              | 0.00%                                   | 1,120,147              | 1.94%                                   | 1,158,830              | 3.45%         |
| <b>Net Sources &amp; Uses</b>                               |                        | <b>\$ (931,790)</b>           | <b>\$ (931,790)</b>                         | <b>\$ -</b>                             | <b>\$ (931,790)</b>    | <b>0.00%</b>                            | <b>\$ (947,259)</b>    | <b>1.66%</b>                            | <b>\$ (979,891)</b>    | <b>3.44%</b>  |
| <b>NET INCREASE (DECREASE) IN FUND BALANCE</b>              |                        | <b>\$ 977,992</b>             | <b>\$ 861,176</b>                           | <b>\$ 734,364</b>                       | <b>\$ 861,176</b>      | <b>-11.94%</b>                          | <b>\$ 607,100</b>      | <b>-29.50%</b>                          | <b>\$ 582,949</b>      | <b>-3.98%</b> |
| <b>FUND BALANCE, RESERVES</b>                               |                        |                               |   |   |                        |   |                        |   |                        |               |
| Beginning Balance at Adopted Budget                         | 9791                   | 1,526,669.00                  | 1,526,669.00                                | 1,526,669.00                            | 1,526,669.00           | 0.00%                                   | 1,742,858.77           | 14.16%                                  | 2,349,958.82           | 34.83%        |
| Adjustments for Unaudited Actuals                           | 9792                   | -                             | 805,337.00                                  | 805,337.00                              | 805,337.00             | -                                       | -                      | -                                       | -                      | -             |
| Beg Fund Balance at Unaudited Actuals                       |                        |                               | 2,332,006.00                                | 2,332,006.00                            | 2,332,006.00           |   |                        |   |                        |               |
| Adjustments for Audit                                       | 9793                   | -                             | -   | -                                       | -                      | -                                       | -                      | -                                       | -                      | -             |
| Adjustments for Restatements                                | 9795                   | -                             | (1,450,323.00)                              | (1,450,323.00)                          | (1,450,323.00)         | -                                       | -                      | -                                       | -                      | -             |
| Beginning Fund Balance as per Audit Report +/- Restatements |                        |                               | 881,683.00                                  | 881,683.00                              | 881,683.00             |   |                        |   |                        |               |
| Ending Balance  | 9790                   | 2,504,661                     | 1,742,859                                   | 1,616,047                               | 1,742,859              | -30.42%                                 | 2,349,959              | 34.83%                                  | 2,932,908              | 24.81%        |

Fiscal Year 2018-19 Second Interim Report  
 Summary MYP

| DESCRIPTION  | Adopted Budget 2018-19 | Latest Revised Budget 2018-19 | Second Interim Actual thru January 31, 2019 | Second Interim Projected Budget 2018-19 | Percent Change | Second Interim Projected Budget 2019-20 | Percent Change | Second Interim Projected Budget 2020-21 | Percent Change |        |
|--|------------------------|-------------------------------|---|---|----------------|---|----------------|---|----------------|--------|
| <b>Components of Ending Fund Balance (Budget):</b>   |                        |                               |   |   |                |   |                |   |                |        |
| <b>a. Nonspendable</b>   |                        |                               |   |   |                |   |                |   |                |        |
| Revolving Cash   | 9711                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| Stores   | 9712                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| Prepaid Expenditures   | 9713                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| All Others   | 9719                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| <b>b. Restricted</b>   | 9740                   | (331,891)                     | (141,545)                                   | (219,321)                               | (141,545)      | -57.35%                                 | (414,323)      | 192.71%                                 | (722,147)      | 74.30% |
| <b>c. Committed</b>  |                        |                               |   |   |                |   |                |   |                |        |
| Committed - Stabilization Arrangements   | 9750                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| Committed - Other  | 9760                   | 400,000                       | 400,000                                     | -                                       | 400,000        | 0.00%                                   | 500,000        | 25.00%                                  | 600,000        | 20.00% |
| <b>d. Assignments</b>  | 9780                   | -                             | -   | -                                       | -              | -                                       | -              | -                                       | -              |        |
| <b>e. Unassigned</b>   |                        |                               |   |   |                |   |                |   |                |        |
| Reserve for Economic Uncertainties   | 9789                   | 151,667                       | 151,667                                     | -                                       | 151,667        | 0.00%                                   | 234,379        | 54.54%                                  | 240,939        | 2.80%  |
| Undesignated / Unappropriated Amount / Unrestricted Net Position   | 9790                   | 2,284,885                     | 1,332,737                                   | 1,835,368                               | 1,332,737      | -41.67%                                 | 2,029,903      | 52.31%                                  | 2,814,115      | 38.63% |
| Economic Uncertainty and Unappropriated Reserve Percentage (9789+9790)/(Total Expenditures + Other Uses) |                        | 29.61%                        | 16.94%                                      | 45.76%                                  | 16.94%         |   | 25.57%         |   | 33.61%         |        |

DATE PREPARED: 2/21/2019

CHARTER NAME: Norton Science and Language Academy  
2018-19 Second Interim Cash Flow

|  |           |  | July   | %       | August    | %       | September | %       | October   | %       | November  | %       | December  | %       | January   | %       |
|--|-----------|--|--|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|
|  |           |  | Actual   | Bud     | Actual    | Bud     | Actual    | Bud     | Actual    | Bud     | Actual    | Bud     | Actual    | Bud     | Estimated | Bud     |
| <b>Beginning Cash Balance</b>                      |           |  | July 1 Cash =  |         |           |         |           |         |           |         |           |         |           |         |           |         |
|  |           |  | 1,144,773  |         | 958,501   |         | 760,830   |         | 760,168   |         | 1,288,287 |         | 1,383,145 |         | 1,408,966 |         |
|  |           |  | <b>Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals - Actuals</b> |         |           |         |           |         |           |         |           |         |           |         |           |         |
| <b>REVENUE</b>                                     |           |  |  |         |           |         |           |         |           |         |           |         |           |         |           |         |
| <b>LCFF Sources</b>                                |           |  |  |         |           |         |           |         |           |         |           |         |           |         |           |         |
| LCFF   | 8011      |  | 324,250  | 4.92%   | 324,250   | 4.92%   | 583,650   | 8.86%   | 583,650   | 8.86%   | 583,650   | 8.86%   | 583,650   | 8.86%   | 583,650   | 8.86%   |
| EPA  | 8012      |  | -  |         | -         |         | -         |         | 269,359   | 27.17%  |           |         |           |         | 269,359   | 27.17%  |
| State Aid - Prior Year                             | 8019      |  | -  |         | -         |         | -         |         | -         |         |           |         |           |         |           |         |
| In Lieu Property Taxes                             | 8096      |  | -  |         | -         |         | -         |         | -         |         |           |         |           |         |           |         |
| Federal  | 8100-8299 |  | -  |         | -         |         | -         |         | 66,738    | 8.18%   | 35,816    | 4.39%   |           |         | 48,674    | 5.97%   |
| <b>State</b>                                       |           |  |  |         |           |         |           |         |           |         |           |         |           |         |           |         |
| Lottery - Unrestricted                             | 8560      |  | -  |         | -         |         | -         |         | 18,691    | 15.87%  |           |         |           |         | 38,748    | 32.90%  |
| Lottery - Prop 20 - Restricted                     | 8560      |  | -  |         | -         |         | -         |         | 20,094    | 48.61%  |           |         |           |         |           |         |
| Other State Revenue                                | 8300-8599 |  | -  |         | -         |         | -         |         | 5,153     | 1.27%   |           |         |           |         | 49,739    | 12.30%  |
| <b>Local</b>                                       |           |  |  |         |           |         |           |         |           |         |           |         |           |         |           |         |
| Interest   | 8660      |  | -  |         | -         |         | -         |         | -         |         |           |         |           |         |           |         |
| AB602 Local Special Education Transfer             | 8792      |  | -  |         | -         |         | 25,312    | 6.87%   | 117,246   | 31.83%  | 60,319    | 16.38%  |           |         | 47,584    | 12.92%  |
| Other Local Revenues                               | 8600-8799 |  | 2,225  | 1.72%   | 14,382    | 11.11%  | 6,756     | 5.22%   | 16,820    | 12.99%  | 1,997     | 1.54%   | 51,387    | 39.68%  | 12,117    | 9.36%   |
| <b>Total Revenues</b>                              |           |  | 326,475  | 3.45%   | 338,632   | 3.58%   | 615,718   | 6.51%   | 1,097,751 | 11.61%  | 681,782   | 7.21%   | 635,037   | 6.71%   | 1,049,871 | 11.10%  |
| <b>EXPENDITURES</b>                                |           |  |  |         |           |         |           |         |           |         |           |         |           |         |           |         |
| Certificated Salaries                              | 1000-1999 |  | 266,289  | 7.58%   | 254,027   | 7.23%   | 266,593   | 7.59%   | 268,449   | 7.64%   | 261,366   | 7.44%   | 332,078   | 9.45%   | 267,782   | 7.62%   |
| Classified Salaries                                | 2000-2999 |  | 54,166   | 6.47%   | 59,849    | 7.14%   | 70,113    | 8.37%   | 70,279    | 8.39%   | 65,273    | 7.79%   | 83,826    | 10.01%  | 62,064    | 7.41%   |
| Benefits   | 3000-3999 |  | 107,947  | 7.57%   | 107,674   | 7.55%   | 112,932   | 7.92%   | 112,021   | 7.85%   | 109,184   | 7.65%   | 118,194   | 8.29%   | 109,391   | 7.67%   |
| Books & Supplies                                   | 4000-4999 |  | 46,816   | 6.00%   | 61,934    | 7.94%   | 100,633   | 12.90%  | 61,687    | 7.90%   | 95,518    | 12.24%  | 27,211    | 3.49%   | 19,447    | 2.49%   |
| Contracts & Services                               | 5000-5999 |  | 37,529   | 3.55%   | 51,267    | 4.86%   | 66,035    | 6.25%   | 48,096    | 4.56%   | 55,583    | 5.26%   | 45,107    | 4.27%   | 92,558    | 8.77%   |
| Capital Outlay                                     | 6000-6599 |  | -  |         | 1,552     | 3.10%   | 74        | 0.15%   | 9,100     | 18.20%  | -         |         | 2,800     | 5.60%   | 14,049    | 28.10%  |
| Other Outgo  | 7100-7299 |  | -  |         | -         |         | -         |         | -         |         |           |         |           |         |           |         |
| Debt Service (see Debt Form)                       | 7400-7499 |  | -  |         | -         |         | -         |         | -         |         |           |         |           |         |           |         |
| <b>Total Expenditures</b>                          |           |  | 512,747  | 6.69%   | 536,303   | 7.00%   | 616,380   | 8.04%   | 569,632   | 7.43%   | 586,924   | 7.66%   | 609,216   | 7.95%   | 565,291   | 7.38%   |
| <b>OTHER SOURCES/USES</b>                          |           |  |  |         |           |         |           |         |           |         |           |         |           |         |           |         |
| Other Sources/Contributions to Restricted Programs | 8900      |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| Other Uses   | 7600      |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| <b>Net Sources &amp; Uses</b>                      |           |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| <b>PRIOR YEAR TRANSACTIONS</b>                     |           |  |  |         |           |         |           |         |           |         |           |         |           |         |           |         |
|  |           |  | July 1 -   | %       | July 1 -  | %       | July 1 -  | %       | July 1 -  | %       | July 1 -  | %       | July 1 -  | %       | July 1 -  | %       |
|  |           |  | Beginning  | Beg Bal | Beginning | Beg Bal | Beginning | Beg Bal | Beginning | Beg Bal | Beginning | Beg Bal | Beginning | Beg Bal | Beginning | Beg Bal |
| Accounts Receivable                                | 9210      |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| Prepaid Expenditures                               | 9330      |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| Accounts Payable                                   | 9510      |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| Line of Credit Payments                            | 9640      |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| Deferred Revenue                                   | 9650      |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| <b>NET PRIOR YEAR TRANSACTIONS</b>                 |           |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| <b>OTHER ADJUSTMENTS (LIST)</b>                    |           |  |  |         |           |         |           |         |           |         |           |         |           |         |           |         |
|  |           |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
|  |           |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
|  |           |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
|  |           |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| <b>TOTAL MISC. ADJUSTMENTS</b>                     |           |  | -  |         | -         |         | -         |         | -         |         | -         |         | -         |         | -         |         |
| <b>NET REVENUES LESS EXPENDITURES</b>              |           |  | (186,272)  |         | (197,671) |         | (662)     |         | 528,119   |         | 94,858    |         | 25,821    |         | 484,580   |         |
| <b>ENDING CASH BALANCE</b>                         |           |  | 958,501  |         | 760,830   |         | 760,168   |         | 1,288,287 |         | 1,383,145 |         | 1,408,966 |         | 1,893,546 |         |

DATE PREPARED: **2/21/2019** CHARTER NAME: **Norton Science and Language Academy**  
**2018-19 Second Interim Cash Flow**

|  |           | February<br>Estimated | %<br>Bud     | March<br>Estimated | %<br>Bud     | April<br>Estimated | %<br>Bud     | May<br>Estimated | %<br>Bud     | June<br>Estimated | %<br>Bud     | Estimated<br>Accrual | Total     | Projected<br>Budget | Difference           |
|--|-----------|-----------------------|--------------|--------------------|--------------|--------------------|--------------|------------------|--------------|-------------------|--------------|----------------------|-----------|---------------------|----------------------|
| <b>Beginning Cash Balance</b>                      |           | 1,893,546             |              | 2,221,239          |              | 2,333,346          |              | 2,671,825        |              | 2,999,517         |              | 3,337,994            | 2,406,204 |                     |                      |
| <b>REVENUE</b>                                     |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |                      |
| <b>LCFF Sources</b>                                |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |                      |
| LCFF   | 8011      | 604,525               | 9.17%        | 604,525            | 9.17%        | 604,525            | 9.17%        | 604,525          | 9.17%        | 604,524           | 9.17%        |                      | 6,589,374 | 6,589,374           | -                    |
| EPA  | 8012      |                       |              |                    |              | 226,371            | 22.83%       |                  |              | 226,370           | 22.83%       |                      | 991,459   | 991,459             | -                    |
| State Aid - Prior Year                             | 8019      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| In Lieu Property Taxes                             | 8096      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| Federal  | 8100-8299 | 132,843               | 16.29%       | 132,843            | 16.29%       | 132,843            | 16.29%       | 132,843          | 16.29%       | 132,842           | 16.29%       |                      | 815,442   | 815,442             | -                    |
| <b>State</b>                                       |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |                      |
| Lottery - Unrestricted                             | 8560      | 30,166                | 25.61%       |                    |              |                    |              | 30,166           | 25.61%       |                   |              |                      | 117,771   | 117,771             | (0)                  |
| Lottery - Prop 20 - Restricted                     | 8560      | 10,622                | 25.70%       |                    |              |                    |              | 10,621           | 25.69%       |                   |              |                      | 41,337    | 41,337              | (0)                  |
| Other State Revenue                                | 8300-8599 | 174,798               | 43.21%       |                    |              |                    |              | 174,798          | 43.21%       |                   |              |                      | 404,488   | 404,488             | -                    |
| <b>Local</b>                                       |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |                      |
| Interest   | 8660      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| AB602 Local Special Education Transfer             | 8792      | 23,569                | 6.40%        | 23,569             | 6.40%        | 23,569             | 6.40%        | 23,569           | 6.40%        | 23,570            | 6.40%        |                      | 368,307   | 368,307             | -                    |
| Other Local Revenues                               | 8600-8799 | 4762                  | 3.68%        | 4,762              | 3.68%        | 4,763              | 3.68%        | 4,763            | 3.68%        | 4,763             | 3.68%        |                      | 129,497   | 129,497             | -                    |
| <b>Total Revenues</b>                              |           | 981,285               | 10.38%       | 765,699            | 8.10%        | 992,071            | 10.49%       | 981,285          | 10.38%       | 992,069           | 10.49%       | -                    | 9,457,675 | 9,457,675           | (0)                  |
| <b>EXPENDITURES</b>                                |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |                      |
| Certificated Salaries                              | 1000-1999 | 269,782               | 7.68%        | 269,782            | 7.68%        | 269,782            | 7.68%        | 269,782          | 7.68%        | 269,782           | 7.68%        |                      | 3,265,494 | 3,514,193           | 248,699              |
| Classified Salaries                                | 2000-2999 | 63,064                | 7.53%        | 63,064             | 7.53%        | 63,064             | 7.53%        | 63,064           | 7.53%        | 63,064            | 7.53%        |                      | 780,890   | 837,697             | 56,807               |
| Benefits   | 3000-3999 | 110,891               | 7.77%        | 110,891            | 7.77%        | 110,891            | 7.77%        | 110,891          | 7.77%        | 110,891           | 7.77%        |                      | 1,331,798 | 1,426,547           | 94,749               |
| Books & Supplies                                   | 4000-4999 | 73,431                | 9.41%        | 73,431             | 9.41%        | 73,431             | 9.41%        | 73,431           | 9.41%        | 73,430            | 9.41%        |                      | 780,400   | 780,400             | -                    |
| Contracts & Services                               | 5000-5999 | 131,939               | 12.50%       | 131,939            | 12.50%       | 131,939            | 12.50%       | 131,940          | 12.50%       | 131,940           | 12.50%       |                      | 1,055,872 | 1,055,872           | -                    |
| Capital Outlay                                     | 6000-6599 | 4,485                 | 8.97%        | 4,485              | 8.97%        | 4,485              | 8.97%        | 4,485            | 8.97%        | 4,485             | 8.97%        |                      | 50,000    | 50,000              | -                    |
| Other Outgo  | 7100-7299 |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| Debt Service (see Debt Form)                       | 7400-7499 |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| <b>Total Expenditures</b>                          |           | 653,592               | 8.53%        | 653,592            | 8.53%        | 653,592            | 8.53%        | 653,593          | 8.53%        | 653,592           | 8.53%        | -                    | 7,264,454 | 7,664,709           | 400,255              |
| <b>OTHER SOURCES/USES</b>                          |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |                      |
| Other Sources/Contributions to Restricted Programs | 8900      |                       |              |                    |              |                    |              |                  |              |                   |              | 167,042              | 167,042   | 167,042             | -                    |
| Other Uses   | 7600      |                       |              |                    |              |                    |              |                  |              |                   |              | 1,098,832            | 1,098,832 | 1,098,832           | -                    |
| <b>Net Sources &amp; Uses</b>                      |           | -                     |              | -                  |              | -                  |              | -                |              | -                 |              | (931,790)            | (931,790) | (931,790)           | -                    |
| <b>PRIOR YEAR TRANSACTIONS</b>                     |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |                      |
|  |           |                       | %<br>Beg Bal |                    | %<br>Beg Bal |                    | %<br>Beg Bal |                  | %<br>Beg Bal |                   | %<br>Beg Bal |                      |           |                     | Remaining<br>Balance |
| Accounts Receivable                                | 9210      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| Prepaid Expenditures                               | 9330      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| Accounts Payable                                   | 9510      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| Line of Credit Payments                            | 9640      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| Deferred Revenue                                   | 9650      |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| <b>NET PRIOR YEAR TRANSACTIONS</b>                 |           | -                     |              | -                  |              | -                  |              | -                |              | -                 |              | -                    | -         | -                   | -                    |
| <b>OTHER ADJUSTMENTS (LIST)</b>                    |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |                      |
|  |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
|  |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
|  |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
|  |           |                       |              |                    |              |                    |              |                  |              |                   |              |                      | -         | -                   | -                    |
| <b>TOTAL MISC. ADJUSTMENTS</b>                     |           | -                     |              | -                  |              | -                  |              | -                |              | -                 |              | -                    | -         | -                   | -                    |
| <b>NET REVENUES LESS EXPENDITURES</b>              |           | 327,693               |              | 112,107            |              | 338,479            |              | 327,692          |              | 338,477           |              | (931,790)            | 1,261,431 |                     |                      |
| <b>ENDING CASH BALANCE</b>                         |           | 2,221,239             |              | 2,333,346          |              | 2,671,825          |              | 2,999,517        |              | 3,337,994         |              | 2,406,204            |           |                     |                      |

CHARTER NAME: Norton Science and Language Academy

2019-20 Second Interim Cash Flow

DATE PREPARED:

2.25.2019

|  |               |           | July              | %            | August            | %            | September         | %             | October           | %            | November          | %            | December          | %            | January           | %             |
|--|---------------|-----------|-------------------|--------------|-------------------|--------------|-------------------|---------------|-------------------|--------------|-------------------|--------------|-------------------|--------------|-------------------|---------------|
|  |               |           | Estimated         | Bud          | Estimated         | Bud          | Estimated         | Bud           | Estimated         | Bud          | Estimated         | Bud          | Estimated         | Bud          | Estimated         | Bud           |
| <b>Beginning Cash Balance</b>                      | July 1 Cash = |           | 3,337,994         |              | 3,103,967         |              | 2,906,771         |               | 3,259,023         |              | 3,334,883         |              | 3,410,743         |              | 3,595,571         |               |
| <b>REVENUE</b>                                     |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| <b>LCFF Sources</b>                                |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| LCFF   | 8011          |           | 341,320           | 5.00%        | 341,320           | 5.00%        | 614,376           | 9.00%         | 614,376           | 9.00%        | 614,376           | 9.00%        | 614,376           | 9.00%        | 614,376           | 9.00%         |
| EPA  | 8012          |           |                   |              |                   |              | 246,560           | 25.00%        |                   |              |                   |              |                   |              | 246,560           | 25.00%        |
| State Aid - Prior Year                             | 8019          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| In Lieu Property Taxes                             | 8096          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Federal  | 8100-8299     |           | 60,361            | 8.33%        | 60,361            | 8.33%        | 60,361            | 8.33%         | 60,361            | 8.33%        | 60,361            | 8.33%        | 60,361            | 8.33%        | 60,361            | 8.33%         |
| <b>State</b>                                       |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Lottery - Unrestricted                             | 8560          |           |                   |              |                   |              |                   |               |                   |              |                   |              | 58,576            | 50.00%       |                   |               |
| Lottery - Prop 20 - Restricted                     | 8560          |           |                   |              |                   |              |                   |               |                   |              |                   |              | 20,560            | 50.00%       |                   |               |
| Other State Revenue                                | 8300-8599     |           |                   |              |                   |              | 29,832            | 25.00%        |                   |              |                   |              | 29,832            | 25.00%       |                   |               |
| <b>Local</b>                                       |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Interest   | 8660          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| AB602 Local Special Education Transfer             | 8792          |           |                   |              | 36,831            | 10.00%       | 36,831            | 10.00%        | 36,831            | 10.00%       | 36,831            | 10.00%       | 36,831            | 10.00%       | 36,831            | 10.00%        |
| Other Local Revenues                               | 8600-8799     |           | 8,750             | 8.33%        | 8,750             | 8.33%        | 8,750             | 8.33%         | 8,750             | 8.33%        | 8,750             | 8.33%        | 8,750             | 8.33%        | 8,750             | 8.33%         |
| <b>Total Revenues</b>                              |               |           | <b>410,431</b>    | <b>4.42%</b> | <b>447,262</b>    | <b>4.82%</b> | <b>996,710</b>    | <b>10.73%</b> | <b>720,318</b>    | <b>7.76%</b> | <b>720,318</b>    | <b>7.76%</b> | <b>829,286</b>    | <b>8.93%</b> | <b>966,878</b>    | <b>10.41%</b> |
| <b>EXPENDITURES</b>                                |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Certificated Salaries                              | 1000-1999     |           | 299,973           | 8.33%        | 299,973           | 8.33%        | 299,973           | 8.33%         | 299,973           | 8.33%        | 299,973           | 8.33%        | 299,973           | 8.33%        | 299,973           | 8.33%         |
| Classified Salaries                                | 2000-2999     |           | 71,450            | 8.33%        | 71,450            | 8.33%        | 71,450            | 8.33%         | 71,450            | 8.33%        | 71,450            | 8.33%        | 71,450            | 8.33%        | 71,450            | 8.33%         |
| Benefits   | 3000-3999     |           | 122,445           | 8.33%        | 122,445           | 8.33%        | 122,445           | 8.33%         | 122,445           | 8.33%        | 122,445           | 8.33%        | 122,445           | 8.33%        | 122,445           | 8.33%         |
| Books & Supplies                                   | 4000-4999     |           | 62,238            | 8.33%        | 62,238            | 8.33%        | 62,238            | 8.33%         | 62,238            | 8.33%        | 62,238            | 8.33%        | 62,238            | 8.33%        | 62,238            | 8.33%         |
| Contracts & Services                               | 5000-5999     |           | 85,227            | 8.33%        | 85,227            | 8.33%        | 85,227            | 8.33%         | 85,227            | 8.33%        | 85,227            | 8.33%        | 85,227            | 8.33%        | 85,227            | 8.33%         |
| Capital Outlay                                     | 6000-6599     |           | 3,125             | 8.33%        | 3,125             | 8.33%        | 3,125             | 8.33%         | 3,125             | 8.33%        | 3,125             | 8.33%        | 3,125             | 8.33%        | 3,125             | 8.33%         |
| Other Outgo  | 7100-7299     |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Debt Service (see Debt Form)                       | 7400-7499     |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| <b>Total Expenditures</b>                          |               |           | <b>644,458.00</b> | <b>8.33%</b> | <b>644,458.00</b> | <b>8.33%</b> | <b>644,458.00</b> | <b>8.33%</b>  | <b>644,458.00</b> | <b>8.33%</b> | <b>644,458.00</b> | <b>8.33%</b> | <b>644,458.00</b> | <b>8.33%</b> | <b>644,458.00</b> | <b>8.33%</b>  |
| <b>OTHER SOURCES/USES</b>                          |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Other Sources/Contributions to Restricted Programs | 8900          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Other Uses   | 7600          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| <b>Net Sources &amp; Uses</b>                      |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| <b>PRIOR YEAR TRANSACTIONS</b>                     |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
|  |               | July 1 -  |                   | %            |                   | %            |                   | %             |                   | %            |                   | %            |                   | %            |                   | %             |
|  |               | Beginning |                   | Beg Bal      |                   | Beg Bal      |                   | Beg Bal       |                   | Beg Bal      |                   | Beg Bal      |                   | Beg Bal      |                   | Beg Bal       |
|  |               | Balances  |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Accounts Receivable                                | 9210          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Prepaid Expenditures                               | 9330          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Accounts Payable                                   | 9510          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Line of Credit Payments                            | 9640          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| Deferred Revenue                                   | 9650          |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| <b>NET PRIOR YEAR TRANSACTIONS</b>                 |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| <b>OTHER ADJUSTMENTS (LIST)</b>                    |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
|  |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
|  |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
|  |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| <b>TOTAL MISC. ADJUSTMENTS</b>                     |               |           |                   |              |                   |              |                   |               |                   |              |                   |              |                   |              |                   |               |
| <b>NET REVENUES LESS EXPENDITURES</b>              |               |           | (234,027)         |              | (197,196)         |              | 352,252           |               | 75,860            |              | 75,860            |              | 184,828           |              | 322,420           |               |
| <b>ENDING CASH BALANCE</b>                         |               |           | 3,103,967         |              | 2,906,771         |              | 3,259,023         |               | 3,334,883         |              | 3,410,743         |              | 3,595,571         |              | 3,917,991         |               |

CHARTER NAME: Norton Science and Language Academy

2019-20 Second Interim Cash Flow

DATE PREPARED:

2.25.2019

|  | February<br>Estimated | %<br>Bud     | March<br>Estimated | %<br>Bud     | April<br>Estimated | %<br>Bud     | May<br>Estimated | %<br>Bud     | June<br>Estimated | %<br>Bud     | Estimated<br>Accrual | Total     | Projected<br>Budget | Difference |     |
|--|-----------------------|--------------|--------------------|--------------|--------------------|--------------|------------------|--------------|-------------------|--------------|----------------------|-----------|---------------------|------------|-----|
| <b>Beginning Cash Balance</b>                      | 3,917,991             |              | 3,993,851          |              | 4,385,669          |              | 4,461,526        |              | 4,537,384         |              | 3,945,111            | 3,945,111 |                     |            |     |
| <b>REVENUE</b>                                     |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
| <b>LCFF Sources</b>                                |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
| LCFF   | 8011                  | 614,376      | 9.00%              | 614,376      | 9.00%              | 614,376      | 9.00%            | 614,377      | 9.00%             | 614,377      | 9.00%                |           | 6,826,402           | 6,826,402  | -   |
| EPA  | 8012                  |              |                    | 246,560      | 25.00%             |              |                  |              |                   | 246,561      | 25.00%               |           | 986,241             | 986,241    | -   |
| State Aid - Prior Year                             | 8019                  |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          | -   |
| In Lieu Property Taxes                             | 8096                  |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          | -   |
| Federal  | 8100-8299             | 60,361       | 8.33%              | 60,360       | 8.33%              | 60,360       | 8.33%            | 60,360       | 8.33%             | 60,360       | 8.33%                |           | 724,328             | 724,328    | -   |
| <b>State</b>                                       |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
| Lottery - Unrestricted                             | 8560                  |              |                    | 29,288       | 25.00%             |              |                  |              |                   | 29,287       | 25.00%               |           | 117,151             | 117,151    | 0   |
| Lottery - Prop 20 - Restricted                     | 8560                  |              |                    | 10,280       | 25.00%             |              |                  |              |                   | 10,279       | 25.00%               |           | 41,119              | 41,119     | 0   |
| Other State Revenue                                | 8300-8599             |              |                    | 29,832       | 25.00%             |              |                  |              |                   | 29,831       | 25.00%               |           | 119,327             | 119,327    | -   |
| <b>Local</b>                                       |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
| Interest   | 8660                  |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          | -   |
| AB602 Local Special Education Transfer             | 8792                  | 36,831       | 10.00%             | 36,830       | 10.00%             | 36,830       | 10.00%           | 36,830       | 10.00%            |              |                      |           | 368,307             | 368,307    | -   |
| Other Local Revenues                               | 8600-8799             | 8,750        | 8.33%              | 8,750        | 8.33%              | 8,749        | 8.33%            | 8,749        | 8.33%             | 8,749        | 8.33%                |           | 104,997             | 104,997    | -   |
| <b>Total Revenues</b>                              |                       | 720,318      | 7.76%              | 1,036,276    | 11.16%             | 720,315      | 7.76%            | 720,316      | 7.76%             | 999,444      | 10.76%               | -         | 9,287,872           | 9,287,872  | 0   |
| <b>EXPENDITURES</b>                                |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
| Certificated Salaries                              | 1000-1999             | 299,973      | 8.33%              | 299,973      | 8.33%              | 299,973      | 8.33%            | 299,973      | 8.33%             | 299,973      | 8.33%                |           | 3,599,676           | 3,599,681  | 5   |
| Classified Salaries                                | 2000-2999             | 71,450       | 8.33%              | 71,450       | 8.33%              | 71,450       | 8.33%            | 71,450       | 8.33%             | 71,450       | 8.33%                |           | 857,400             | 857,401    | 1   |
| Benefits   | 3000-3999             | 122,445      | 8.33%              | 122,445      | 8.33%              | 122,445      | 8.33%            | 122,445      | 8.33%             | 122,445      | 8.33%                |           | 1,469,340           | 1,469,343  | 3   |
| Books & Supplies                                   | 4000-4999             | 62,238       | 8.33%              | 62,238       | 8.33%              | 62,238       | 8.33%            | 62,238       | 8.33%             | 62,238       | 8.33%                |           | 746,856             | 746,860    | 4   |
| Contracts & Services                               | 5000-5999             | 85,227       | 8.33%              | 85,227       | 8.33%              | 85,227       | 8.33%            | 85,227       | 8.33%             | 85,227       | 8.33%                |           | 1,022,724           | 1,022,728  | 4   |
| Capital Outlay                                     | 6000-6599             | 3,125        | 8.33%              | 3,125        | 8.33%              | 3,125        | 8.33%            | 3,125        | 8.33%             | 3,125        | 8.33%                |           | 37,500              | 37,500     | -   |
| Other Outgo  | 7100-7299             |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          | -   |
| Debt Service (see Debt Form)                       | 7400-7499             |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          | -   |
| <b>Total Expenditures</b>                          |                       | 644,458.00   | 8.33%              | 644,458.00   | 8.33%              | 644,458.00   | 8.33%            | 644,458.00   | 8.33%             | 644,458.00   | 8.33%                | -         | 7,733,496.00        | 7,733,513  | 17  |
| <b>OTHER SOURCES/USES</b>                          |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
| Other Sources/Contributions to Restricted Programs | 8900                  |              |                    |              |                    |              |                  |              |                   | 172,888      | 100.00%              |           | 172,888             | 172,888    | -   |
| Other Uses   | 7600                  |              |                    |              |                    |              |                  |              |                   | 1,120,147    | 100.00%              |           | 1,120,147           | 1,120,147  | 0   |
| <b>Net Sources &amp; Uses</b>                      |                       | -            |                    | -            |                    | -            |                  | -            |                   | (947,259)    | 100.00%              | -         | (947,259)           | (947,259)  | (0) |
| <b>PRIOR YEAR TRANSACTIONS</b>                     |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
|  |                       | %<br>Beg Bal |                    | %<br>Beg Bal |                    | %<br>Beg Bal |                  | %<br>Beg Bal |                   | %<br>Beg Bal |                      |           |                     |            |     |
| Accounts Receivable                                | 9210                  |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          |     |
| Prepaid Expenditures                               | 9330                  |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          |     |
| Accounts Payable                                   | 9510                  |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          |     |
| Line of Credit Payments                            | 9640                  |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          |     |
| Deferred Revenue                                   | 9650                  |              |                    |              |                    |              |                  |              |                   |              |                      |           | -                   | -          |     |
| <b>NET PRIOR YEAR TRANSACTIONS</b>                 |                       | -            |                    | -            |                    | -            |                  | -            |                   | -            |                      | -         | -                   | -          |     |
| <b>OTHER ADJUSTMENTS (LIST)</b>                    |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
|  |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
|  |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
|  |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
|  |                       |              |                    |              |                    |              |                  |              |                   |              |                      |           |                     |            |     |
| <b>TOTAL MISC. ADJUSTMENTS</b>                     |                       | -            |                    | -            |                    | -            |                  | -            |                   | -            |                      | -         | -                   | -          |     |
| <b>NET REVENUES LESS EXPENDITURES</b>              |                       | 75,860       |                    | 391,818      |                    | 75,857       |                  | 75,858       |                   | (592,273)    |                      | -         | 607,117             |            |     |
| <b>ENDING CASH BALANCE</b>                         |                       | 3,993,851    |                    | 4,385,669    |                    | 4,461,526    |                  | 4,537,384    |                   | 3,945,111    |                      | 3,945,111 |                     |            |     |

**Lewis Center for Educational Research  
Board Packet Agenda Items**

Date of meeting: March 18, 2019

Title: Comprehensive School Safety Plan—AAE and NSLA

Presentation: \_\_\_\_\_ Consent: \_\_\_\_\_ Action: \_\_\_\_\_ Discussion: \_\_\_\_\_ Information: X

**Background:**

Effective January 1, 2019, Assembly Bill 1747 (Rodriguez), School Safety Plans, became law. Schools and districts must comply with California *Education Code (EC)* sections 32280–89 and ensure ongoing compliance with requirements including the development, revision, and updating of comprehensive school safety plans through a collaborative process. Plans must be approved annually by the school’s district office by March 1.

**Fiscal Implications (if any):**

Implementation of the comprehensive school safety plans may require expenditures for safety materials/supplies and professional development.

**Impact on Mission, Vision or Goals (if any):**

The comprehensive school safety plans will provide a clear guide for the school community members to follow to maintain a safe and secure learning and work environment.

**Recommendation:**

It is recommended that the LCER Board be informed about new requirements for the schools’ comprehensive school safety plans.

Submitted by: Valli Andreasen, AAE Principal  
Fausto Barragán Jr., NSLA Principal

**Lewis Center for Educational Research  
Board Agenda Item Cover Sheet**

Date of meeting: March 18, 2019

Title: Nomination of Jessica Rodriguez for LCER Board Vacancy

Presentation:      Consent:      Action:   x   Discussion:      Information:     

Background:

The Lewis Center Nominating Committee met on 3/6/19 to review the resume and letter of interest submitted by NSLA Parent, Jessica Rodriguez. Present in the meeting was: Duberly Beck, Rick Wolf, Fausto Barragan and Lisa Lamb. A follow up interview was held by Duberly Beck.

Fiscal Implications (if any):

N/A

Impact on Mission, Vision or Goals (if any):

Mrs. Rodriguez would fulfill the remaining parent vacancy on the LCER Board. She brings a background of continued community involvement in the Inland Empire which is critical for our organization as we continue the Norton campus and high school expansion project.

Recommendation:

The Nominating Committee recommends that the LCER Board elect Jessica Rodriguez to fill the existing vacancy.

Submitted by: Lisa Lamb, President/CEO, Lewis Center for Educational Research



1/28/19

To whom it may concern,

This is a letter to state my interest in LCER's Board of Directors. I would like to contribute as a parent of a student of Norton Science and Language Academy. My son is first grader and I've found it to be valuable as a parent to stay involved not just in my son's academics but his school in general. I've actively participated in PTO for the two years my son has been a student at NSLA. I've enjoyed working with the fundraising committee and other parents.

I feel I would be a great addition to LCER's Board of Directors. My career has allowed me to be in a role where I've worked with Board members and gathered stakeholders feedback and input.

I look forward to hearing from you. I can be reached through email [jrodriguez@goodwillsocal.org](mailto:jrodriguez@goodwillsocal.org) or by cell (909) 952-0135.

Thank you,



Jessica Rodriguez

**Jessica Rodriguez**  
1936 De Anza Drive  
Colton, CA. 92324  
909-952-0135  
Email:jrodriguez@goodwillsocal.org

## **Objective**

Obtain a challenging position in a field I feel passionate about. I am very excited about working with a committed team of professionals. My focus is relationship building, internally and externally.

## **Qualifications**

Professional and driven. Experience working with Executive team members as well as working alongside frontline staff to get the work done. Self-motivated and diplomatic. I've kept programs on target with limited guidance and or supervision. I follow my Supervisor's lead and direction. Advocate, plead and fight for services, policies, and laws for the client's benefit. Evaluator, assess client or community needs and problems.

## **Experience**

Regional Director, Goodwill Southern California 6/14- Present  
Building regions presence and capacity. Participating in strategic planning, direct and provide guidance to program leadership. Monitor budgets and effectiveness of programs.

Interim Regional Director, Goodwill Southern California 3/14-6/14  
Maintained direct connection with programs in San Bernardino County while overseeing Riverside County programs and Pomona AJCC (America's Job Center of California). Established relationships with Los Angeles County staff at CSS regarding WIA-WIOA programs.

Program Manager, Goodwill Southern California 9/07- 3/14  
Responsible for all Workforce Career Development program in San Bernardino County. Monitored budgets, program outcomes and reviewed program reports. Programs included Work Activity, Supported Employment and Department of Rehabilitation which works with individuals with disabilities. A Career Resource Center is also one of the programs offered in San Bernardino and Victorville. Both sites serve the community in providing support to job seekers and businesses.

Assistant Program Manager, Goodwill Southern California 7/05-9/07  
Supervised WAP, SEP, TTW, DP, PVSA, SA and CRC at the San Bernardino Campus. Gathered statistical information. Provided information for management reports.

Case Manager, Goodwill Southern California 11/03-7/05  
Managed a caseload of 30-35 clients. Maintaining files and conducting quarterly meetings. Responsible for implementing of vocational plans of clients on caseload. Coordinated meetings between clients, referring counselors and Goodwill.

Ind. Contractor, Wise Place 4/03-5/03  
Telephoned screened and interviewed potential clients. Provided resources and referrals. Resources and referrals constantly needed to be updated and given out.

Case Manager, Thomas House Shelter 7/00-3/03  
Manager a caseload of 12 residential families. Coordinated and maintained activities for families. Created and managed graduate program. Duties include case noting, parenting classes, and job readiness workshops with topic including dress for success and resume building. Provided resources and referrals to external partners.

Counselor, Start House 1/00-7/00  
Supervised a co-ed recovery home. Residents had certain disabilities. Dispensed medication and conducted house meetings.

Accounting Clerk, University Extended Education, CSUF 6/97-2/00  
Responsible for student refunds and creating/maintaining financial logs.

## **Education**

California State University, Fullerton  
BS-Human Services

## **Computer Skills**

Microsoft Word, Microsoft Excel, Microsoft Works and Power Point

**Lewis Center for Educational Research  
Board Agenda Item Cover Sheet**

Date of meeting: March 18, 2019

Title: MOU Between LCER and San Manuel Band of Mission Indians (SMBMI)

Presentation: \_\_\_\_\_ Consent: \_\_\_\_\_ Action: \_\_\_\_\_ Discussion: x Information: \_\_\_\_\_

Background: The Mojave River Campus of the LCER is located in ancestral lands where cultural sensitivity along the Mojave River is great. The area has been previously documented in historical and archaeological records. As ground disturbing projects on campus are completed by the LCER, or outside agencies such as VVWRA or County Flood Control, native monitoring is required. The San Manuel Band of Mission Indians has worked and continues to work closely with the administration and staff of the LCER to optimize the recovery of the cultural information contained in land owned by the LCER. During past projects, cultural items as well as ancestral remains have been uncovered. The LCER has been working with SMBMI on an MOU for a current and future reburial/reinternment area for remains. We are currently looking at how to set aside this area in perpetuity, such as a restrictive covenant.

Fiscal Implications (if any): There would be a cost to record any addendum to the deed of the property. There could potentially be legal fees involved in the process. The LCER would also incur the cost of mechanical excavation equipment, fill material and/or ESA fencing.

Impact on Mission, Vision or Goals (if any):

Recommendation: Provide direction on what mechanism/vehicle this area can be set aside in perpetuity.

Submitted by: Lisa Lamb, President/CEO

**MEMORANDUM OF UNDERSTANDING  
BETWEEN THE  
LEWIS CENTER FOR EDUCATION RESEARCH  
AND  
SAN MANUEL BAND OF MISSION INDIANS**

**1. PARTIES**

This Memorandum of Understanding (MOU) is entered into by the Lewis Center for Educational Research (LCER), Apple Valley, California, and San Manuel Band of Mission Indians (SMBMI), Highland, California

**2. PURPOSE**

This MOU establishes a current and future reburial/reinternment area for any and all Serrano ancestral remains and/or Tribal Cultural Resources that have been and may be encountered during ground-disturbing activities associated with LCER projects on its property, including projects being undertaken by the Victor Valley Wastewater Reclamation Authority (VWVRA) and the San Bernardino County Flood Control District (SBCFCD) within and on LCER property. The San Manuel Band of Mission Indians (SMBMI) met with its Most Likely Descendent (MLD) regarding the preferred location for the reburial/reinternment area and agreed on the general location suitable for this purpose as identified in “Addendum A” (attached). It is understood by both parties that the specific area selected will be reserved by LCER and used by SMBMI in perpetuity.

The identified area is to:

- A. Be set aside for this explicit purpose, in perpetuity, within the general area outlined in “Addendum A”; it will be added to and recorded on the property deed as a restrictive covenant for current and future owners of the property.
- B. Remain unaltered, in perpetuity, with no future development/infrastructure/underground utilities or other ground disturbance being permitted at any future time.
- C. Remain untouched, unused, and inaccessible to visitors other than those authorized by SMBMI, in perpetuity, including use by hikers, equestrians, school groups and their activities, or for storage or stockpiling of materials and/or equipment.
- D. Remain unmarked, in perpetuity, without any signage indicating the nature of its use.

**3. IMPLEMENTATION**

The reburial/reinternment area will follow, as closely as possible, the Reburial Schematic attached as “Addendum B.”

- A. LCER and SMBMI will work together to ascertain the best location within the larger identified area in “Addendum A” for the initial reburial unit. Furthermore, both parties will determine, together what portion of the larger area can be set aside, in perpetuity, for possible future use.

- B. For the initial reburial unit, a 3 ft. x 3 ft. or 4 ft. x 4 ft. opening into the ground will be created; said opening will be between 4 ft. and 5 ft. deep.
- C. After placement of the ancestral remains and/or Tribal Cultural Resources, the opening will be filled as indicated in the Schematic drawing in "Addendum B." This plan will ensure that the reburied/reinterred materials will be preserved in perpetuity.
- D. Should it be deemed necessary or desirable by both parties to this MOU, that some means of marking off or protecting the selected area may be necessary, which may be carried out. In any case, careful technical mapping of the location of the selected reburial/reinternment area will be accomplished so that both parties have the record of the location.
- E. SMBMI will be granted, in perpetuity, access to the selected reburial/reinternment location on request. The means and manner of access will be determined by LCER and this information will be provided to SMBMI and updated in a timely manner in perpetuity.

#### **4. COSTS**

The performance of both parties to this MOU shall be on an as-authorized, as-funded, as-available basis. Subject to the foregoing, it is agreed that, for the initial reburial/reinternment, expenses and costs will be distributed as follows:

- A. Cost of mechanical excavation equipment and operator will be paid for by LCER
- B. Cost of fill material, cobbles, and ESA fencing (or geotextile) layers will be paid for by LCER.
- C. Cost of packaging of ancestral remains and/or Tribal Cultural Resources will be paid for by SMBMI
- D. Costs of transportation, housing of Tribal ceremonial participants, food for Tribal ceremonial participants, will be paid for by SMBMI.
- E. Should fencing or other means of marking off or protecting the reburial/reinternment area in perpetuity be decided upon, that cost will be LCER.

#### **5. TERM**

The parties envision a long-term relations, with this MOU continuing in perpetuity.

#### **6. NOTICES**

Notices shall be sent in writing, first class mail, to the parties' representatives and their addresses specified below and shall be effective upon receipt. The Parties' representatives and/or addresses for receiving notices may be changed by written notice to the other party

**SIGNATURE BLOCKS WILL REFLECT LCER AND SAN MANUEL BAND OF MISSION INDIANS RESPECTFULLY.**

**Lewis Center for Educational Research  
STAFF REPORT**

Date: March 18, 2019  
To: LCER Board of Directors  
From: Lisa Lamb  
Re: President/CEO Report

**Goal 1: Build the financial capacity of the LCER, including key provisions for sustainability.**

Ongoing

The Finance team has been able to complete the 2<sup>nd</sup> Interim Reports and provided them along with our quarterly financial reports to both authorizing agencies. We are continuing to look into additional funding sources to support our goals and objectives. These include categorical funding (Title I and Title II at AAE), increased food services funding through higher participation at both schools, applying for expanding breakfast programs funds (received approximately \$45,000 at NSLA which was used to purchase a new walk-in freezer and two double ovens), multiple GAVRT and Local Outreach partnerships, and potential facilities funding sources. Each of these will build the financial capacity and provide for sustainability of the organization.

Budget

The Executive Team and LCER budget managers have begun budget development for SY 2019-2020. The budget will include reserves set aside for economic uncertainty with a projected amount of 3% of each schools' general unrestricted funds. AAE will see their contribution to LCER increase to an estimated 12% (up from 11%, but not at the 13.5%). There will also be an additional \$500,000 facility reserve set aside for NSLA's preparation for new facility costs.

NSLA Campus Financing

The Facility Planning team has spoken with three Financial Advisors to help identify the appropriate possibility to partner with as we look into the most appropriate funding streams as we begin the next steps in our development of a new campus for NSLA. This advisor will support us on the new construction, but will also be asked to determine our best practice moving forward with the bond debt that is placed on AAE for the consolidation and construction of the gymnasium.

Facility Grant Funding

The Finance Department is actively pursuing state funding options to support the Tetra Lease at AAE and the new construction at NSLA. At this time, we will continue to evaluate the Free and Reduced Meal applications to allow us to hopefully begin to apply for SB740 funds. We currently receive this funding at NSLA, but at AAE if we reach the 55% FRL level, we will be able to apply and generate additional revenue to support both our current

**Goal 2: Develop and maintain facilities to meet the TK-12 needs at both campuses.**

Professional Development

Michael Allen, LCER Help Desk Supervisor, conducted a training for the Facilities Department on maximizing the Request Tracker (RT) ticketing system to ensure that maintenance and safety needs are addressed in a timely manner.

AAE

Campus wide ground keeping, gym maintenance, clean the bleachers, HVAC filters and coils being serviced,

and touch up painting projects will be conducted over spring break.

Four bottle filling stations have been donated to AAE by PTC and Interact Club. They will be installed over existing drinking fountains (North Elementary, South Elementary, and outside the Art Room). The other location is to be determined.

The softball field is fully open is and is being utilized by Varsity Softball, PE and elementary.

Over break, custodial services will conduct deep cleaning to include: all bathrooms sanitized and scrubbed, strip and reseal the cafeteria floor, all hard floors will be scrubbed, windows will be cleaned inside and out, all classroom surfaces will be sanitized, etc.

#### NSLA

The campus will be closed for all staff other than Facilities the first weekend and Monday of Spring Break to allow for the completion of necessary maintenance projects.

Over break, custodial services will conduct deep cleaning to include: all bathrooms sanitized and scrubbed, strip and reseal the cafeteria floor, all hard floors will be scrubbed, windows will be cleaned inside and out, all classroom surfaces will be sanitized, etc.

Athletic field maintenance, classroom ramp maintenance, and general repair projects will be conducted over the break.

Sheds/storage containers will be cleaned out and re-organized.

#### Local Programs

Mineral City has new surveillance cameras installed throughout.

General maintenance and painting projects have been completed on the upper campus of Apple Valley Center for Innovation (AVCI).

\*The principals and executive staff will continue to work closely with our Facilities Department to ensure that the campuses are maintained in such a way as to support a safe and welcoming environment for students, staff and visitors.

### **Goal 3: Strengthen the academic program resulting in increased student mastery.**

#### **Academic Goals for 2018-2019 SY**

AAE:

- Adopt and implement new CCSS aligned Math Curriculum K-5
- Professional Development on new Math curriculum
- Continued Professional Development on Carnegie Learning Math 6-12
- Ongoing Professional Development on Benchmark ELA K-5

#### Progress toward goals:

Pilot TK-5 math curriculum

- August meeting with 3 different math publishers
- SWUN Math - Pilot Feb 2019-March 2019
- iReady Math - Pilot April 2019-June 2019
- In May, staff will decide between two publishers, order and inform stakeholder



NSLA:

- Continue to strength the academic program in middle school
- Continue to build integrated STEM offerings in all grades
- Continued Swun Professional Development for staff and parents
- Adopt and implement new NGSS curriculum in grades TK-5
- Continue GLAD Professional Development

Progress Toward Goals:

- Administration will provide Middle School teams with more structured planning days.
- Increase in Instructional minutes for grades 6-8 beginning in 2019-2020
- Grade level teams will continue to attend NGSS trainings at AVCI
- NSLA Science Committee has written a science vision for NSLA
- NSLA Science Committee has presented at staff meeting and shared resources and ideas that can be implemented in the classroom
- NSLA admin, in collaboration with director of fiscal services, will determine budget expenditures that will support with the ongoing SWUN professional development and coaching.
- NSLA will meet with publishers to learn about different NGSS frameworks/curriculum that will be most effective in Dual Language Classrooms.
- NSLA conference attendee will visit NGSS curriculum vendors/publishers to research curriculum.
- NSLA admin, in collaboration with director of fiscal services, will determine budget expenditures that will support with the ongoing GLAD professional development

**Goal 4: Recruit, develop and retain a highly qualified staff.**

The task force committees for the NSLA Expansion have continued to meet. NSLA administration and HR have conducted one-on-one meetings w/ NSLA middle school teachers to understand what single subjects they would be interested in teaching as the campus grows TK-12. The HR department evaluated transcripts for middle school teachers to determine what additional subject supplemental authorizations they qualify for. Additionally, the Personnel Task Force is evaluating NSLA office staff and administrative structure in preparation for the NSLA expansion.

The HR department registered for three recruitment fairs in March to recruit staff for both campuses. The HR department has weekly meetings to review and set goals and objectives for continued recruitment efforts as well as researching modern alternative recruitment techniques that are still relevant for the areas surrounding each site.

The schools continue to support for teachers enrolled in or mentoring in the beginning teacher induction program. The HR department scheduled a FRISK/Performance Evaluation training for new supervisors for March. Additionally, they are working with executive team and teachers in review of the post-hire new employee orientation process.

The LCER recently implemented a new Speech & Language Pathologist salary schedule to attract and retain employees in the hard to fill position. In addition, a new bilingual substitute position, pay, and standards have been created and implemented to better serve the bilingual classes.

The HR department continues to follow up on all student and employee accidents/injuries to evaluate potential safety concerns and coordinate with facilities to clear any hazards. Additionally, the HR department is working with staff on a variety of waivers and credentialing areas to offer a wide variety of instruction while maintaining compliance.

**Goal 5: The Lewis Center for Educational Research will communicate and operate under a common vision, mission, goals and objectives.**

The Lewis Center Management Team completed a study of the book, *Strengths Based Leadership: Great Leaders, Teams and Why People Follow* by Tom Rath and Barry Conchie. This book study was followed by Strengths-Based Leadership professional development with Sharon Page on February 20th. The goal of this training was to empower the leaders within our organization to maximize their talents and to equip our team to fully meet our mission, vision and goals. The training was very well-received by all in attendance. Due to limited budgets in recent years, professional development has been lacking for all staff to include managers. Participating in high quality professional development such as this training, is critical to maintaining high levels of leadership at the Lewis Center.

On March 11-14, a team of eight administrators representing LCER will attend the annual California Charter School Conference in Sacramento. This is an excellent opportunity for each participant to get the latest updates regarding special education, finance, facilities, human resources and other aspects of school operations. Additionally, this conference provides an opportunity for the larger LCER team to collaborate around our vision, mission, goals and objectives.

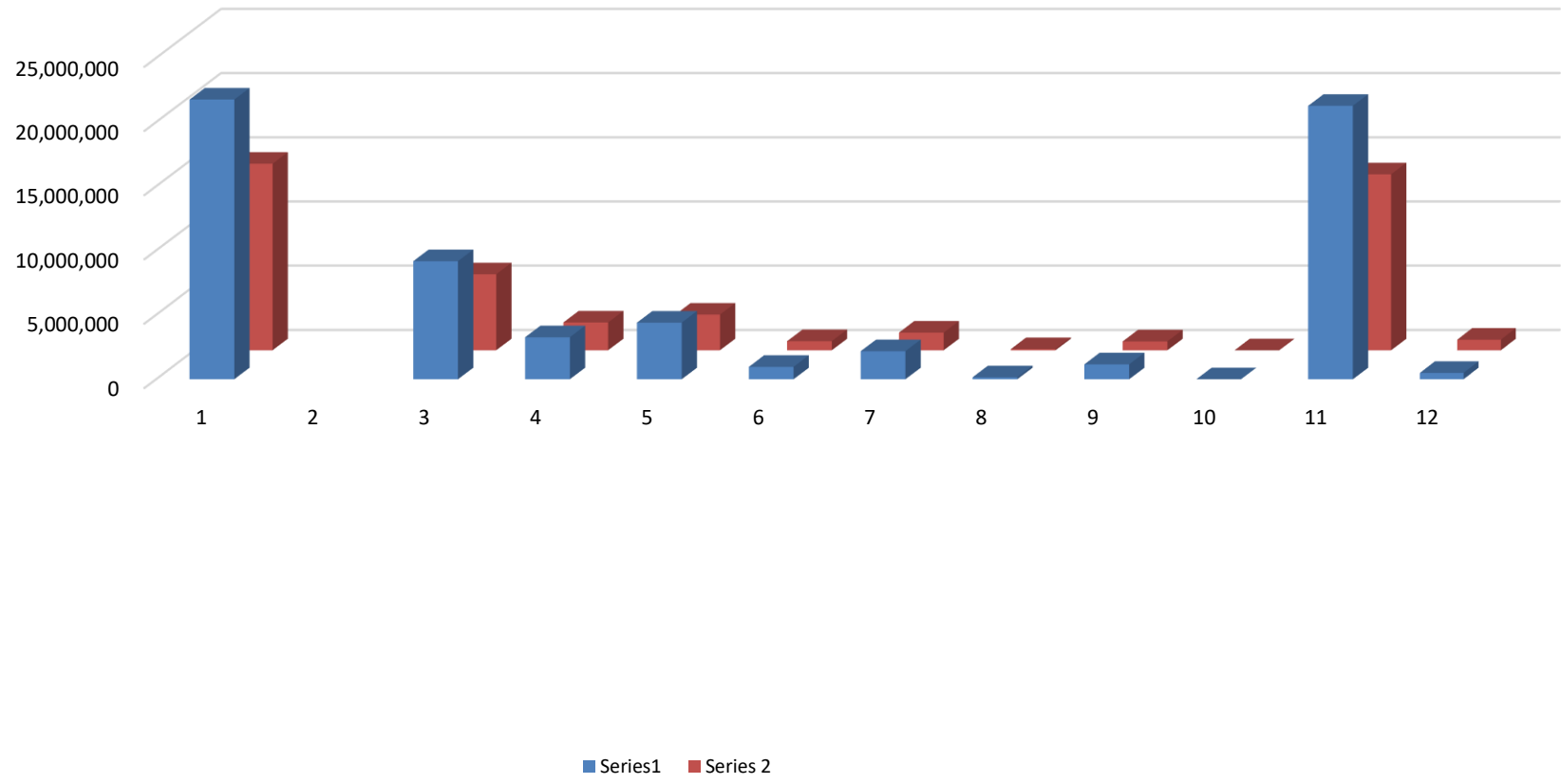
We are planning our May All Staff meeting for May 22<sup>nd</sup> from 2:15-3:45pm. This will be our third joint all staff meeting this year. The board is encouraged to attend on either campus.

The High Desert Partnership in Academic Excellence Foundation, Inc.  
 Check/Voucher Register - Board Report - 10K  
 From 2/1/2019 Through 2/28/2019

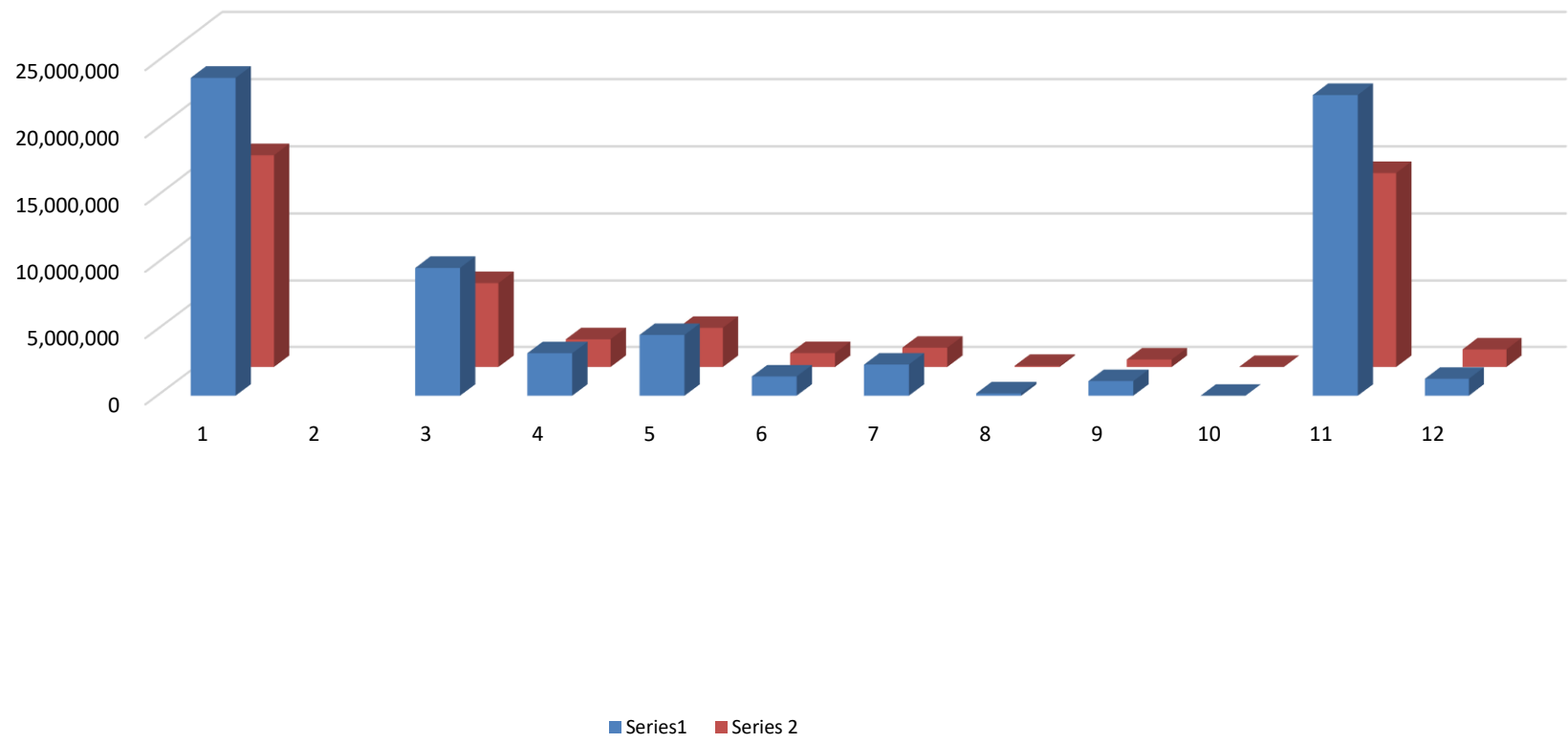
| <u>Effective D...</u> | <u>Check Nu...</u> | <u>Vendor Name</u>        | <u>Check Amount</u> | <u>Transaction Description</u>                      |
|-----------------------|--------------------|---------------------------|---------------------|---|
| 2/1/2019              | 42134              | CharterSAFE               | 24,470.00           | Insurance premium pymt for January                  |
| 2/1/2019              | 42137              | SBCSS                     | 64,291.39           | NSAA STRS contributions for January                 |
| 2/1/2019              |                    | SBCSS                     | 123,063.90          | LCER/AAE - STRS contributions for January           |
| 2/1/2019              | 42140              | SBCSS                     | 21,166.33           | NSAA PERS contributions for January                 |
| 2/1/2019              |                    | SBCSS                     | 49,105.76           | LCER/AAE - PERS contributions for January           |
| 2/4/2019              | 25591              | Lewis Center for Ed Re... | 425,000.00          | Transer Funds From DCB Checking to Union Checking   |
| 2/12/2019             | 42229              | Wiltshire Urethane Foa... | 15,486.00           | New Roof for TBC Observatory                        |
| 2/12/2019             | 42230              | Xerox Financial Services  | 11,453.91           | Contract # 020-0036039-001                          |
| 2/12/2019             | 42231              | Preferred Meal System...  | 15,856.73           | NSLA Cafeteria Food 2/4/19                          |
| 2/14/2019             | 42237              | SISC                      | 177,410.50          | Health Coverage for February 2019                   |
| 2/15/2019             | 395                |                           | 376,127.76          | Group: Payroll; Pay Date: 2/15/2019                 |
| 2/19/2019             | 42272              | SBCSS                     | 21,132.86           | Reimbursement of Sub Costs for NSLA 7/1/18-10/29/18 |
| 2/19/2019             |                    | SBCSS                     | 27,460.64           | Reimbursement of Sub Costs at NSLA 10/12/18-1/10/19 |
| 2/28/2019             | 396                |                           | <u>383,297.82</u>   | Group: Payroll; Pay Date: 2/28/2019                 |
| Report Total          |                    |                           | <u>1,735,323.60</u> |   |



2016-17



2017-18



**LEWIS CENTER FOUNDATION  
COMBINED BALANCE SHEET AND INCOME STATEMENT  
January 1 - January 31, 2019**

**CHECKING (LEWIS CENTER FOUNDATION)**

|   |              |                   |
|---|--------------|-------------------|
| <b>Beginning Balance</b>  |              | <b>\$2,395.36</b> |
| <b>Revenue</b>  |              |                   |
| Transfer from Savings - AAE Perfect Attendance Award Donation       | \$2,427.20   |                   |
| Online 2019 Annual Gala Tickets                                     | \$387.80     |                   |
| Online Donations - NSLA Capital Campaign                            | \$100.00     |                   |
| <i>Total</i>  | \$2,915.00   |                   |
| <b>Expenditures</b>   |              |                   |
| San Diego State University - Austin Reeves - Bill Davis Scholarship | \$500.00     |                   |
| America's Printer - 2019 Annual Gala Save the Date Cards            | \$122.28     |                   |
| Transfer to Savings - \$100 NSLA Capital Campaign                   | \$100.00     |                   |
| <i>Total</i>  | \$722.28     |                   |
| <b>Ending Balance</b>   | <i>Total</i> | <b>\$4,588.08</b> |

**SAVINGS (LEWIS CENTER FOUNDATION)**

|  |              |                     |
|--|--------------|---------------------|
| <b>Beginning Balance</b>                       |              |                     |
| Restricted Funds - AAE Capital Campaign        |              | \$88,046.98         |
| Restricted Funds- NSLA Capital Campaign        |              | \$22,995.89         |
| Restricted Funds - Davis Endowment             |              | \$12,014.57         |
| Restricted Funds - HiDAS Endowment             |              | \$64,494.23         |
| Restricted Funds - Scholarships                |              | \$41,274.97         |
| Unrestricted Funds                             |              | \$41,298.69         |
|  |              | \$270,125.32        |
| <b>Revenue</b>                                 |              |                     |
| Transfer from Checking - NSLA Capital Campaign | \$100.00     |                     |
| Interest                                       | \$22.94      |                     |
| <i>Total</i>                                   | \$122.94     |                     |
| <b>Expenditures</b>                            |              |                     |
| <i>Total</i>                                   | \$0.00       |                     |
| <b>Ending Balance</b>                          |              |                     |
| Restricted Funds - AAE Capital Campaign        |              | \$88,055.24         |
| Restricted Funds - NSLA Capital Campaign       |              | \$23,097.73         |
| Restricted Funds - Davis Endowment             |              | \$12,015.48         |
| Restricted Funds - HiDAS Endowment             |              | \$64,499.74         |
| Restricted Funds - Scholarships                |              | \$41,277.72         |
| Unrestricted Funds                             |              | \$41,302.36         |
|  | <i>Total</i> | <b>\$270,248.26</b> |
| <b><i>Total Checking and Savings</i></b>       |              | <b>\$274,836.34</b> |

**LCER Board Meetings  
Attendance Log 2018**

|  | <b>February<br/>Regular</b> | <b>March<br/>Regular</b> | <b>April<br/>Regular</b> | <b>May<br/>Regular</b> | <b>June<br/>Regular</b> | <b>August<br/>Regular</b> | <b>Sept.<br/>Regular</b> | <b>Oct<br/>Regular</b> | <b>Nov<br/>Regular</b> | <b>Dec<br/>Regular</b> | <b>TOTAL<br/>REGULAR</b> |
|--|-----------------------------|--------------------------|--------------------------|------------------------|-------------------------|---------------------------|--------------------------|------------------------|------------------------|------------------------|--------------------------|
|  |                             |                          |                          |                        |                         |                           |                          |                        |                        |                        |                          |

|               |         |  |  |  |  |  |  |  |  |  |      |
|---------------|---------|--|--|--|--|--|--|--|--|--|------|
| Duberly Beck  | Present |  |  |  |  |  |  |  |  |  | 100% |
| Pat Caldwell  | Present |  |  |  |  |  |  |  |  |  | 100% |
| Omari Onyango | Present |  |  |  |  |  |  |  |  |  | 100% |
| Sharon Page   | Present |  |  |  |  |  |  |  |  |  | 100% |
| David Rib     | Absent  |  |  |  |  |  |  |  |  |  | 0%   |
| Jim Morris    | Present |  |  |  |  |  |  |  |  |  | 100% |
| Marcia Vargas | Present |  |  |  |  |  |  |  |  |  | 100% |
| Rick Wolf     | Present |  |  |  |  |  |  |  |  |  | 100% |

|               | <b>Jan. 24<br/>Special</b> | <b>Feb. 25<br/>Special</b> |  |  |  |  | <b>TOTAL<br/>SPECIAL</b> |
|---------------|----------------------------|----------------------------|--|--|--|--|--------------------------|
|               |                            |                            |  |  |  |  |                          |
| Duberly Beck  | Present                    | Present                    |  |  |  |  | 100%                     |
| Pat Caldwell  | Absent                     | Present                    |  |  |  |  | 50%                      |
| Omari Onyango | Absent                     | Present                    |  |  |  |  | 50%                      |
| Sharon Page   | Present                    | Present                    |  |  |  |  | 100%                     |
| David Rib     | Present                    | Absent                     |  |  |  |  | 50%                      |
| Jim Morris    | Absent                     | Absent                     |  |  |  |  | 0%                       |
| Marcia Vargas | Present                    | Present                    |  |  |  |  | 100%                     |
| Rick Wolf     | Present                    | Present                    |  |  |  |  | 100%                     |

**LCER Board Give and Get  
Current Fiscal Year 2018 /2019**

| <b>Member</b>   | <b>Give</b>     | <b>Get</b>      | <b>In-kind</b> | <b>Total</b>     |
|-----------------|-----------------|-----------------|----------------|------------------|
| Duberly Beck    |                 |                 |                | \$ -             |
| Pat Caldwell    | \$ 162          |                 |                | \$ 162           |
| Kirtland Mahlum | \$ 260          |                 |                | \$ 260           |
| James Morris    | \$ 266          |                 |                | \$ 266           |
| Omari Onyango   | \$ 250          |                 |                | \$ 250           |
| Sharon Page     | \$ 410          |                 |                | \$ 410           |
| Kevin Porter    | \$ 317          | \$ 300          |                | \$ 617           |
| David Rib       | \$ 60           | \$ 5,000        |                | \$ 5,060         |
| Marcia Vargas   | \$ 3,038        |                 |                | \$ 3,038         |
| Rick Wolf       |                 |                 |                | \$ -             |
|                 |                 |                 |                |                  |
| <b>Total</b>    | <b>\$ 4,763</b> | <b>\$ 5,300</b> | <b>\$ -</b>    | <b>\$ 10,063</b> |